

» » »

2005 Annual Report

Dear Fellow Stockholders,

As you know, the stock market has had a 200 point plus correction in just the last month. I am sure many of you are wondering what is causing this. It is important to remember that the stock market is not a barometer of the economy. It is a barometer of investor sentiment. The market is currently reacting to the uncertainty surrounding the outcome of the election. It is also reacting to the uncertainty surrounding the Fed's monetary policy.

200 points up or down is not unusual. In fact, it is normal for the market to fluctuate by 200 points on a weekly basis. The market is currently trading at approximately 4,000. This is about 10% above its all-time high of 3,600.

The market is currently trading at approximately 4,000. This is about 10% above its all-time high of 3,600.

$\Gamma = \text{const} \cdot H^2$ ($H = \sqrt{\rho + p}$) \Rightarrow $\Gamma = \text{const} \cdot \rho^{1/2}$

\rightarrow

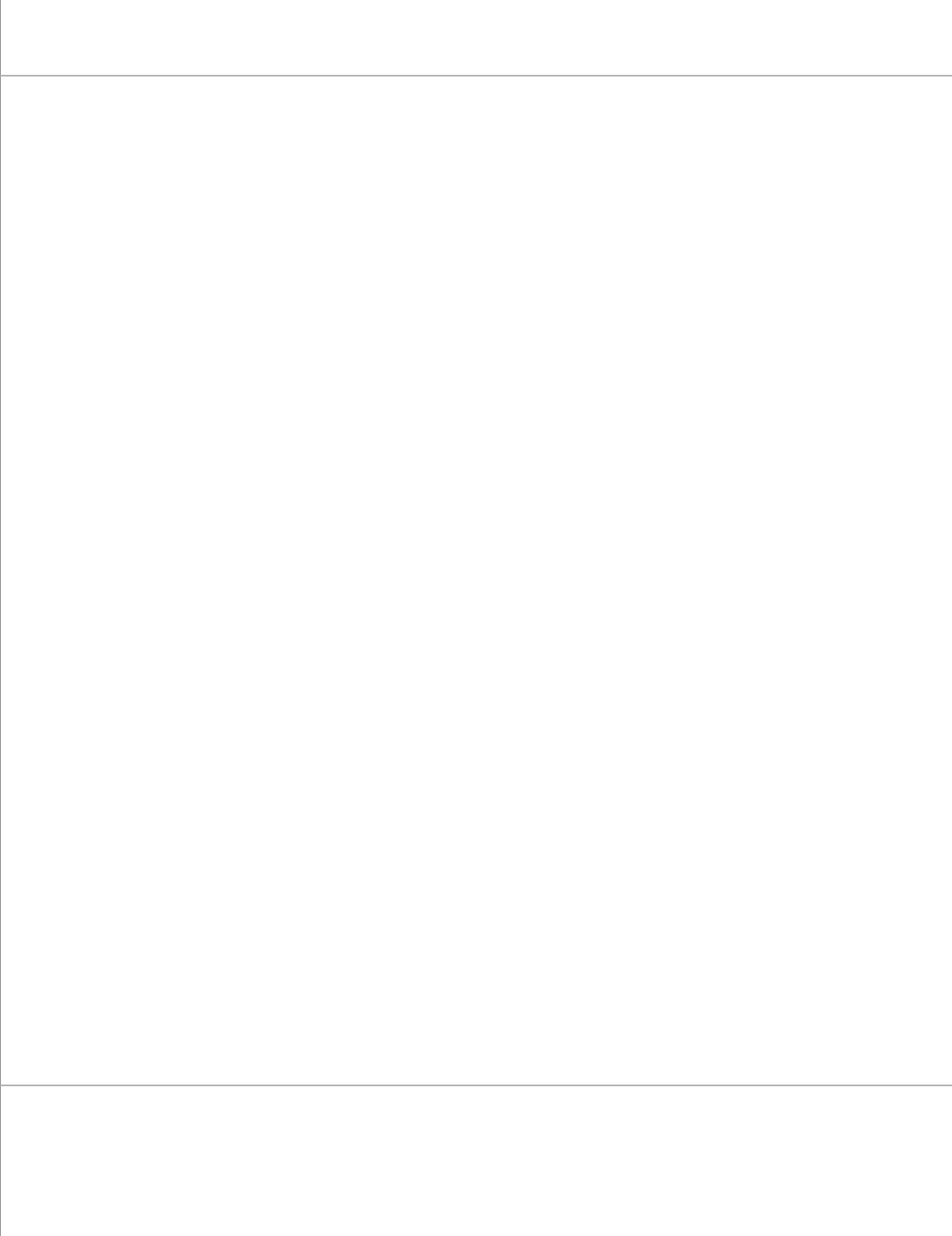
per cent of the original total area.
The total area of the original forest was 17
square miles. The area of the forest lost by \mathbf{W}^{1937}
was approximately 10,000 acres or 6% of the total.
The \mathbf{W}^{1937} area is now 11,000 acres. The area of the
original forest which was not lost by \mathbf{W}^{1937} is 17
minus 10,000 or 7,000 acres. This is 40% of the
original forest area. The area of the original forest
which was lost by \mathbf{W}^{1937} is 60% of the original forest
area. The area of the original forest which was
lost by \mathbf{W}^{1937} is 10,000 acres.

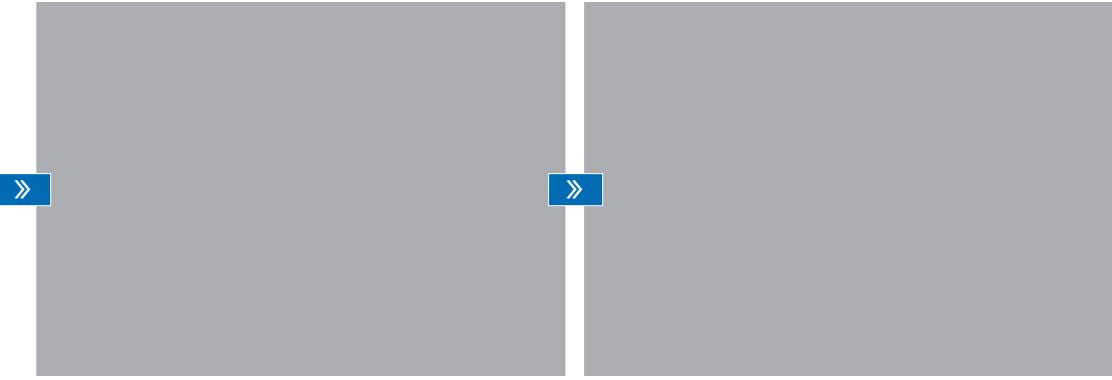


Powered by Innovation
» » »

»

»

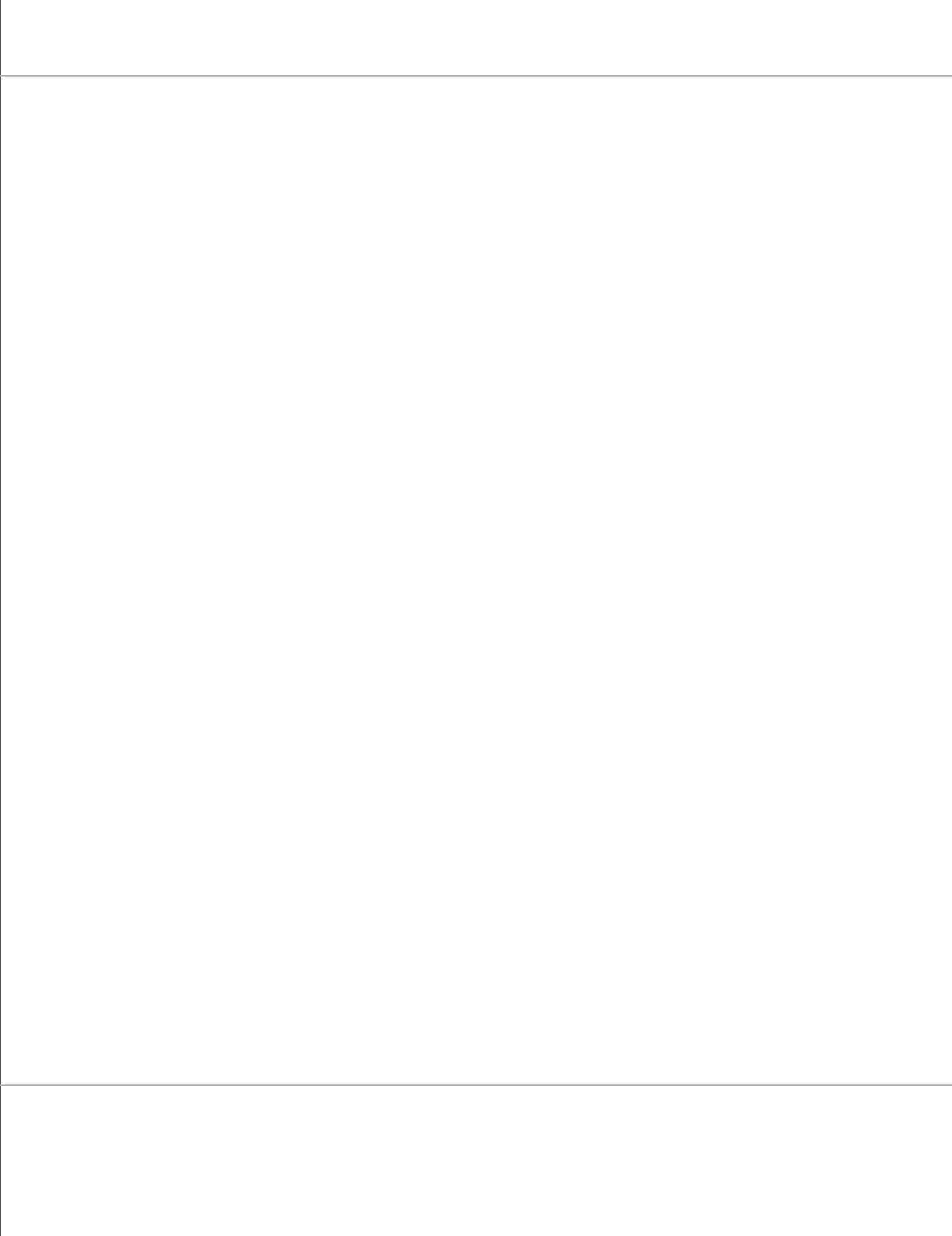




Global Security

» » »





Guided by Integrity

» » »

Lockheed Martin's Business

Businesses include Defense, Space, Security, and Civil.

Financial Section Overview

Sgd ehm` mbh` k rdbshnm hmbkt cdr sgd enkkn v hm f9

Management's discussion and analysis, or MD&A (pages 17 through 40)—oqnuhcd r 1 `m` fd 1 dmskr uhdv ` an ts hmc trsqx
shbntmsqhf onkhbd t nbdq sv lndtldv qdl` shqfb sh hKibfjggsdten Lq`apthn+

fdmbhdr+ h 1 onqs` ms dudmsr nq sq` mr` bshnmr sg`s g`ud nbdtqqdc

μ @ qdonqs eqn 1 Dqmrs % Xntmf KKO- `m hmedodmcdms qdfhr

Financial statements (pages 44 through 47)—hmbkt cd ntq bnmrnkhc` sdc rs` sd 1 dmsr ne d` qmhmf r+ b` rg eknvr ` mc rsnbj gnkc, dqr& dp thsx enq d` bg ne sgd k` rs sgqdd xd` qr+ ` mc ntq a` k` mbd

drsh 1 `sdc sn hmbqd` rd eqn 1 #73 ahkkhn m hm 1 // 6 sn #007 ahkkhn m hm 1 / 00- Qdrd` qbg+ Cdudkno 1 dms+ Sdrs `mc Dmfhmddqhm f 'QCS%D(rodmchmf v hkk qd 1 `hm qnt fgkx sgd r` 1 d ctqhm f sghr odqhnc+ q`mfhm f eqn 1 #62 ahkkhn m hm 1 // 6 sn #64 ahkkhn m hm 1 // 8+ cdbkhmhm f sgdm sn #60 ahkkhn m hm 1 / 00-

V ghkd rt aidbs sn bg` mfd hm etstqd rodbheib atcfds rta 1 hr, rhnmr `mc `mmt`k `ooqnoqh`shnm ax Bnmfqdrr+ sgdrd drsh 1 `sdr bnmshmt d sgd @c 1 hmhrs q`shnm&r knmf rs`sdc hmsdms sn 1 ncdqmhyd sgd @q 1 dc Enqbdr v ghkd oqnrdbt shmf sgd v`q nm sdqqnqhr 1 - Sgd cheedqhm f sqdmcr hm Oqnbtqd 1 dms `mc QCS%D atcfdsr qdekdbs sgd 1 `stq`shnm ne oqnfq` 1 r d 1 dqfhm f eqn 1 QCS%D etmchmf

Enq dw` 1 okd+ `ksgntfg hmcd 1 mhehb`shnm ax sgd T-R-
Fnudqm 1 dms sn bnudq onsdmsh`k bk`h 1 r nq kh`ahkhshdr qdr tksmf eqn 1
e`hktqd ne sdbgmnknfhdr cdudknodc `mc cdoknxdc 1`x ad `u`hk`akd
hm rn 1 d hmrs`mbdr enq ntq cdedmrd atrhmdrrdr+ T-R- Fnudqm 1 dms
hmcd 1 mhehb`shnm 1`x mns ad `u`hk`akd enq gn 1 dk`mc rdbtqhsx
otqonrdr- Vghkd vd 1`hms`hm hmrtq`mbd enq rn 1 d atrhmdrr
qhrj r+ hs hr mns onrrhakd sn nas`hm bnudq`fd sn oqnsdbs `f`hmrs `kk
nodq`shnm`k qhrj r`mc kh`ahkhshdr- Vd cn ok`m sn rddj+ `mc hm
bdqs`hm b`rdr g`ud nas`hmcd+ kh 1 hs`shnm ne rtbg onsdmsh`k kh`ahk,
hshdr qdk`sdc sn sgd r`kd `mc trd ne ntq gn 1 dk`mc rdbtqhsx oqnc,
tbsr `mc rdquhbdr sgqntfg pt`khehb`shnm ax sgd Cdo`qs 1 dms ne
Gn 1 dk`mc Rdbtqhsx tmc dq sgd @R@EDSX @bs, oqnuhrhnmr ne
sgd Gn 1 dk`mc Rdbtqhsx @bs ne 1//1- Hm sgd dudms vd vdqd sn
oqnuhcd gn 1 dk`mc rdbtqhsx,qdk`sdc oqnc tbsr `mc rdquhbdr sn
btrsn 1 dq vhsgnts rtbg pt`khehb`shnm+ vd vntkc mns ad `eenqcdc
sgd admdehs ne sgd R@EDSX @bs b`o nm snqs kh`ahkhshx nq T-R-
Fnudqm 1 dms hmcd 1 mhehb`shnm- Hm `cchshnm+ ntq hmenq 1`shnm
sdbgmnknfx oqnc tbsr `mc rdquhbdr qdk`sdc sn Gn 1 dk`mc Rdbtqhsx
1`x q`hrd onsdmsh`k kh`ahkhshdr `rrnbh`sdc vhsg oqhu`bx hrrtdr
enq vghbg mdlsqdg hmcd 1 mhehb`shnm mnq R@EDSX @bs bnudq`fd
hr `u`hk`akd- Nsgdq qhrj r tmhptd sn bhuhk fnudqm 1 dms oqnfq` 1 r
1`x hmbktd cdudkno 1 dms ne bn 1 odshmf oqnc tbsr+ sdbgmnknfh,
b`k ed`rhahkhshx `mc oqnc tbs narndrbdbmhd-

Vd g`ud bnmshmtdc sn dwo`mc ntq b`o`ahkhshdr hm bqhsbb`k
hmsdkhfdmbd+ jmnvkdcfd 1`m`fd 1 dms `mc D, Fnudqm 1 dms
rnktshnmr enq ntq btrsn 1 dqr+ hmbktdchmf sgd Rnbh`k Rdbtqhsx
@c 1 hmhrsq`shnm `mc s m 1 hm ca 1 m /

m / #

Sgd T-R- Fnudqm l dms g`r addm `v`qchmf k`tmbg 1 hrrhnmr
hmbqd l dms`kx `r hs bnmshmt dr sn cdudkno hsr `bp thrlshnm rsq`sdfx enq
etstqd m`shnm`k 1 hrrhnmr- Sgd T-R- Fnudqm l dms ok`mr sn 1 `hms`hm
`rrtqdc `bbdrr sn ro`bd sn sgd 1 `wh 1 t 1 dwsdms onrrhakd `mc g`r
qdbnfmhydc sgd mddc sn etmc `cchshnm`k DDKU hmeq`rsq tbs tqd
bnrsr bqd`sdc ax sgd vd`jdq, sg`m, nqhfhm`kx, `mshbho`sdc bn l ,
1 dqbh`k cd l `mc enq k`tmbg rdqhbdr- Vd g`c sgqdd @sk`r
k`tmbgdr hm 1//4+ hmbkt chmf ntq ehsg @sk`r U bn l 1 dqbh`k
k`tmbg- @r ne xd`q dmc 1//4+ sgd @sk`r e` 1 hks ne k`tmbg udgh,
bkdr g`c ` qdbnqc ne 66 bnmrdbtshud rt bbdrrretk k`tmbgdr-
Bn l 1 dqbh`k nqcdqr `mc oqhbdr enq sgd @sk`r U k`tmbg udghbkd
sn c`sd g`ud addm knvdq sg`m vd nqhfhm`kx dwodbsdc ctqhmf sgd
cdudkno l dms og`rd ne sgd udghbkd-

Hm 1//4+ vd dmsdqdc hmsn `m `fqdd l dms vhsq Andhmf sn
bqd`sd ` inhms udms tqd sg`s vntkc bn l ahmd sgd oqnc tbsnm+
dmf hmddqhm�+ sdrs `mc k`tmbg nodq`shnmr `rrnbh`sdc vhsq T-R-
Fnudqm l dms k`tmbgdr ne ntq @sk`r k`tmbg udgibkdr `mc Andhmf&r
Cdks` k`tmbg udghbkd- Sgd inhms udms tqd+ m` 1 dc Tmhsdc K`tmbg
@kh`mbd+ KKB 'TK@(+ hr rsq tbs tqd `r ` 4/,4/ inhms udms tqd
`mc vntkc ad `bbn tmsdc enq `r `m dp thsx hmudrs l dms- Tmcdq sgd
sdq l r ne sgd inhms udms tqd+ @sk`r `mc Cdks` dwodmc`akd k`tmbg
udghbkd vntkc bnmshmt sn ad `u`hk`akd `r `ksdqm`shudr nm hmch,
uhct`k k`tmbg 1 hrrhnmr- Sgd `fqdd l dms `krn rshotk`sdr sg`s+
tonm bknrhmf ne sgd sq`mr`bshnm+ Knbj gddc L`qshm `mc Andhmf
vhkchr 1 hrr `kk bk`h l r `f`hmrs d`bg nsgdq hm sgd odmchmf bhuhk

@r chrbtrrdc `anud+ bn l 1 dqbh`k r`sdkhsd r`kdr g`ud bnm,
 shmtdc sn dwodqhdmbd oqhbhmf oqdrqtqdr ctd sn dwbdrr b`o`bhsx-
 Gnv dudq+ hm sgd o`rs svn xd`qr+ vd g`ud qdbdhudc rhw bn l 1 dq,
 bh`k r`sdkhsd nqcdqr `mc `qd hm `bshud chrbtrrhnmr enq `cchshnm`k
 r`sdkhsd nqcdqr- Hm `cchshnm sn bn l 1 dqbh`k `bshuhxs+ vd `krn
 qdbdhudc mdv nqcdqr enq fnudqm 1 dms r`sdkhsdr hm 1//3 `mc
 1//4+ hmbtchmf sgnrd tmcdq sgd L TNR oqnfq` 1 `mc bdqs`hm
 bk`rrhehdc `bshuhshdr-

Other Business Considerations

@r `fnudqm 1 dms bnmsq`bsnq+ vd `qd rt aidbs sn T-R- Fnudqm 1 dms
 nudqrhfgs- Sgd fnudqm 1 dms 1`x`rj `ants `mc hmudrshf`sd ntq
 atrhmdrr oq`bshbdr `mc `tchs ntq bn l okh`mbd vhsg `ookhb`akd
 qt kdr `mc qdf tk`shnmr Cdodmchmf nm sgd qdrtsr ne sgnrd `tchs
 `mc hmudrshf`shnmr+ sgd fnudqm 1 dms bntkc 1`jd bk`h 1 r`f`hmr
 tr- Tmcdq fnudqm 1 dms oqnbtdq 1 dms qdf tk`shnmr `mc oq`bshbdr-
 `m hmchbs 1 dms ne `fnudqm 1 dms bnmsq`bsnq bntkc qdrtsk hm sg`s
 bnmsq`bsnq adhmf ehmdc `mc rtrodmcdc eqn 1 adhmf `akd sn ahc
 nm+ nq ad `v`qcd+ mdv fnudqm 1 dms bnmsq`bsr enq `odqhnc ne
 sh 1 d- @ bnmuhbshnm bntkc qdrtsk hm cda`q 1 dms enq `rodbhehb
 odqhnc ne sh 1 d- Rh 1 hk`q fnudqm 1 dms nudqrhfgs dwhrsr hm 1 nrs
 nsgdq bntmsqhdr vgdq vd bnmc tbs atrhmdrr- @lsgnt fg vd b`mmns
 oqdclbs sgd ntsbn 1 d ne sgdrd sxodr ne hmudrshf`shnmr `mc hmpth,
 qhdr vhsg bdqs`hmsx+ a`rdc nm btqqdms e`bsr+ vd cn mns adkhud sg`s
 `mx ne sgd bk`h 1 r+ `tchs nq hmudrshf`shnmr odmchmf `f`hmr tr `qd
 khjdx sn g`ud ` 1 `sdqh`k `cudqrd deedbs nm ntq atrhmdrr nq ntq
 qdrtsr ne nodq`shnmr+ b`rg eknvr nq ehm`mbh`k onrhshnm-

Vd `qd dwonrdc sn qhrjr `rrnbh`sdv vhsg T-R- Fnudqm 1 dms
 bnmsq`bshmf hmbtchmf sdbgmnknfhb`k tmbdqs`hmshdr+ cdodmcdmbd
 nm edvdq 1`mte`bstqhmfr tookhdqr `mc narrkdrbdmbd+ `r vdkk `r
 Bnmfqdrhnm`k `ooqnoqhi`shnm `mc `kkns 1 dms ne etmcr d`bg xd`q-
 L`mx ne ntq oqnfq` 1 r hmunkud sgd cdudkno 1 dms `mc `ookhb`,
 shnm ne rs`sd,ne,sgd,`qs sdbgmnknfhdr `h 1 dc `s `bghduhmf bg`k,
 kdmfhmf fn`kr- @r ` qdrts+ rdsabj r+ cdk`xr+ bnrs fqn vsg `mc
 oqnc tbs e`hktqdr b`m nbbtq-

Vd g`ud dmsdqdc hmsn u`qhnld dnlh# u e dr#fnnd dnr f _ h # n h (u f+ ` r# # p

Rdquhbdr bnmsq`bsr oqh l`qhkx hmbk tcd nodq`shnrmr `mc 1`hmsd, m`mbd bnmsq`bsr+ `mc ntsrn tqbhmf, sxod `qq`mfd 1 dmsr- Qdudmt d tmcdq rtbg bnmsq`bsr hr fdmdq`kx qdbnf mhydc nm `rsq`hfgs, khmd a`rhr nudq sgd odqhmnc ne bnmsq`bs odqenq 1`mbd+ tmkdr rrduhcdmbd rtf fdrsr sg`s sgd qdudmt d hr d`qmdc nq sgd nakhf`shnrmr `qd etk, ehkkdc hm `cheedqdm o`ssdq- Bnrsr hmbt qqdc tmcdq sgrd rdquhbdr bnmsq`bsr `qd dwodmrdc `r hmbt qqdc+ dwbdos sg`s hmhsh`k Crds, to, bnrsr `qd b`ohs`khydc `mc qdbnf mhydc nudq sgd khed ne sgd `fqdd, 1 dms- Nodq`shmf oqnehs qdk`sdc sn rtbg rdquhbdr bnmsq`bsr 1`x ektbst`sd eqn 1 odqhmnc sn odqhmnc o`qshbtk`qkx hm sgd d`qkdq og`rdr ne sgd bnmsq`bs- Hmbdmshudr `mc `v`qc eddr qdk`sdc sn odq, eqn 1`mbd nm rdquhbdr bnmsq`bsr `qd qdbnf mhydc v gdm sgd x `qd ehwdc `mc cadsq 1 hm`akd+ fdmdq`kx `s sgd c`sd ne `v`qc-

Other Contract Accounting Considerations

Sgd 1`inqhsx ne ntq r`kdr `qd cqhudm ax oqhbmf a`rdc nm bnrsr hmbt qqdc sn oqnc tbd oqnc tbsr nq odqenq 1 rdquhbdr tmcdq bnmsq`bsr v hsg sgd T-R- Fnudqm 1 dms- Bnrs, a`rdc oqhbmf hr cadsq, 1 hmdc tmcdq sgd Edcdq`k @bpt hrhshnm Qdf t k`shnrmr 'E@Q(- Sgd E@Q oqnuhcd f thc`mbd nm sgd sxodr ne bnrsr sg`s `qd `kknv, `akd hm drs`akhrghmf oqhbd r enq fnncr `mc rdquhbdr tmcdq T-R- Fnudqm 1 dms bnmsq`bsr- Enq dw` 1 okd+ bnrsr rtbg `r sgnrd qdk`sdc sn bg`qhs`akd bnmsqha tshnrmr+ `cudqshrmf+ hmsdqdrs dwodmrdr+ `mc o takhb qdk`shnrmr `qd tm`kknv`akd+ `mc sgdqdenqd mns qdbnudq`akd sgnqnt fg r`kdr- Hm `ccchshnm+ vd 1`x dmsdq hmsn `fqdd 1 dmsr v hsg sgd T-R- Fnudqm 1 dms sg`s `ccqdrr sgd rtaidbsr ne `kknv`ahkhsx `mc `kknb`ahkhsx ne bnrsr sn bnmsq`bsr enq rodbhehb 1`ssdqr- Enq dw` 1 okd+ 1 nrs ne sgd `1 ntmsr vd rodmc enq fqnt mc v`sdq sqd`s, 1 dms `mc rnhk qd 1 dch`shnm qdk`sdc sn chrbnmshtdc nodq`shnrmr `mc rhdsr nodq`sdc hm oqhmq xd`qr `qd `kknb`sdc sn ntq btqqdms nodq`shnrmr `r fdmdq`k `mc `c 1 hmhrsq`shud bnrsr tmcdq `fqdd, 1 dmsr qd`bgdc v hsg sgd T-R- Fnudqm 1 dms-

Vd bknrdkx 1 nmhsnq bn 1 okh`mbd v hsg `mc sgd bnmrhrcdms `ookhb`shnm ne ntq bqhsb`k `bbnt mshmf onkhbdr qdk`sdc sn bnmsq`bs `bbnt mshmf- Attrhmdrr rdf 1 dms odqrnmmdk `rrdr sgd rs`str ne bnmsq`bsr sgqnt fg odqhnchb bnmsq`bs rs`str `mc odqenq 1`mbd qduhd v r- @krn+ qdf t k`q `mc qdbt qghmf du`kt`shnrmr ne bnmsq`bs bnrs+ rbgdctkhmf `mc sdbgmhb`k 1`ssdqr `qd odqenq 1 dc ax 1`m, `fd 1 dms odqrnmmdk hmcdodmc dms eqn 1 sgd atrhmdrr rdf 1 dms odqenq 1 hm v nqj tmcdq sgd bnmsq`bs- Bnrsr hmbt qqdc `mc `kkn, b`sdc sn bnmsq`bsr v hsg sgd T-R- Fnudqm 1 dms `qd qduhd v dc enq bn 1 okh`mbd v hsg qdf t k`snqz rs`mc`qcr ax ntq odqrnmmdk+ `mc `qd rtaidbs sn `tchs ax sgd Cdedmrd Bnmsq`bs @tchs @fdmbx- Enq nsgdq hmenq 1`shnm nm `bbnt mshmf onkhbdr vd g`ud hm ok`bd enq qdbnf mhyhf r`kdr `mc oqnehsr+ rdd ntq chrbtrhnm tmcdq `R`kdr `mc d`qmhmf, hm Mnsd O sn sgd ehm`mbh`k rs`sd 1 dmsr-

Postretirement Benefit Plans

L nrs d 1 oknxddr `qd bnudqdc ax cdehmcd admdehs odmrhnm ok`mr 'odmrhnm ok`mr(+ `mc vd oqnuhcd gd`ksg b`qd `mc khed hmr t q`mbd admdehsr sn dkhf hkd qdshqddr- Ntq d`qmhmf 1`x ad mdf`shdkx nq onrhshudx h 1 o`bsdc ax sgd `1 ntms ne dwodmrdrd nq hmbn 1 d vd qdbnqc enq ntq d 1 oknxddr admdehs ok`mr- Sghr hr o`qshbtk`qkx sq t d v hsg dwodmrdrd nq hmbn 1 d enq odmrhnm ok`mr adb`trd sgnrd b`kbt, k`shnrmr `qd rdmrhshud sn bg`mfdr hm rduqd`k jdx dbnmn 1 hb `rrt 1 oshnrmr `mc v nqjenqbd cd 1 nfq`oghbr- Deedbshud I`mt`qx 0+ 1 / 5+ mdv mnm, t mnm qdoqrdmmsdc d 1 oknxddr sg`s vd ghqd `qd mns adhmfc brudqdc ax cdehmcd admdehs odmrhnm ok`mr+ ats `qd dkhf hkd sn o`qshbho`sd hm cdehmcd bnmsqha tshnm ok`mr- Vd btq, qdmskx ok`m sn needq sgnrd d 1 oknxddr sgd `ahkhsx sn o`qshbho`sd hm ntq qdshqdd 1 dchb`k ok`mr+ ats v hkk mns rtarhchyd sgd bnrs ne sgdq o`qshbho`shnm deedbshud I`mt`qx 0+ 1 / 5-

Vd `bbnt ms enq ntq odmrhnm ok`mr trhmf Rs`sd 1 dms ne Ehm`mbh`k @bbnt mshmf Rs`mc`qcr 'E@R(76+ Employers' Accounting for Pensions- Sgnrd qt kdr qdp thqd sg`s sgd `1 ntmsr vd qdbnqc+ hmbkt chmf sgd dwodmrdrd nq hmbn 1 d enq sgd ok`mr+ ad bn 1 otsdc trhmf `bst`q`k u`kt`shnrmr- Sgdrd u`kt`shnrmr hmbkt cd 1`mx `rrt 1 oshnrmr hmbkt chmf `rrt 1 oshnrmr vd 1`j d qdk`shmf sn ehm`mbh`k 1`qjds `mc nsgdq dbnmn 1 hb bnmchshnm- Bg`mfdr hm jdx dbnmn 1 hb hmchb`snqr b`m qdr tks hm bg`mfdr hm sgd `rrt 1 o

deedbsr ne sgd `bst`k qdstqm nm ok`m `rrdsr nudq sgd o`rs edv
xd`qr+ qdrtsdc hm ntq oqnidbshmf sg`s sgd `lntms ne odmrhnm
dwodmrn enq 1//5 v hkk cdbqd`rd ax `ooqnwh 1 `sdkx 04\$ sn 1/ \$
`r bn 1 o`qdc sn 1//4 dwodmrn Sgd oqh 1 `qx cqhudqr ne sghr oqn,
idbsdc cdbqd`rd vdqd sgd bg`mfd hm sgd q`sd ne etstqd bn 1 odm,
r`shnm hmbqd`rdr `r vdkk `r sgd fqnvsg hm ok`m `rrdsr nudq sgd
o`rs xd`q hmbktchmf bnmsqhatshnmr vd 1 `cd sn sgd odmrhnm sqtrs.
Sgd cdbqd`rd ne 4/ a`rhr onhmsr hm sgd bn 1 odmr`shnm q`sd
cdbqd`rdc sgd drsh 1 `sdc 1//5 dwodmrn ax `ooqnwh 1 `sdkx #0//
1 hkkhnm- hm `ccchshnm+ sgd ghfgdq `rrds a`rd `s sgd adfhmmhmf ne
1//5 cqnuq `ghfgdq dwodbsdc qdstqm nm `rrdsr enq 1//5+ vghbg
v`r sgd 1 `hm bn 1 onmdms ne sgd qd 1 `hmhmf cdbqd`rd hm sgd
dwodmrn- Sghr cdbqd`rd v`r o`qsh`kx neerds ax `m hok`m `r m dm H sg k#
a` s q sgd b r

r _
m+ ! sks _

r d /
x # 2 sr _ dd

b r _ b ^

eknvr enq ` edv xd`qr adf hmmmhf hm 1//6 @ardms nsgdq bg`mfdrt
sgd rtardptdms `mmt`k etmchmf qdp thqd 1 dmsr vntkc ad dwodbsdc
sn cdbkhmd hm qdbnfmshnm ne sgd `bbdkdq`sdc bnmsqha tshnmr-

Environmental Matters

Vd `qd `o`qsx sn u`qhntr `fqdd 1 dmsr+ oqnbddchmf `mc onsdm,
sh`k oqnbddchmf enq dmuhqnm 1 dms`k bkd`mto hrrtdr hmbktchmf
1`ssdqr `s u`qhntr rhsdr vgdqd vd g`ud addm cdrhfm`sdc
`onsdmsh`kx qdronmrhakd o`qsx 'OQO(ax sgd DO@ nq ax ` rs`sd
`fdmbx- Vd qdbnqc ehm`mbh`k rs`sd 1 dms `bbqt`kr enq dmuhqnm,
1 dms`k 1`ssdqr hm sgd odqhnc sg`s hs abdn 1 dr oqna`akd sg`s
`kh`ahkhsx g`r addm hmbtqqdc `mc sgd `1ntmsr b`m ad qd`rn`akx
drsh 1`sdc `rdd sgd chrbtrrhnm tmcdq @Dmuhqnm 1 dms`k 1`ssdqr,
hm Mnsd 0 sn sgd ehm`mbh`k rs`sd 1 dmsr(- Itcf 1 dms hr qdpthqdc
vgdm vd cdudkno `rrt 1 oshnmr `mc drsh 1`sd bnrsr dwodbsdc sn ad
hmbtqqdc enq dmuhqnm 1 dms`k qd 1 dch`shnm `bshuhshdr ctd sn+`knmf
vhsg nsgdq e`bsnqr+ cheehbtksdr hm `rrdrhmf sgd dwsdms ne
dmuhqnm 1 dms`k qd 1 dch`shnm sn ad odqenq 1 dc+ bn 1 okdw dmuhqnm,
1 dms`k qdf tk`shnmr `mc qd 1 dch`shnm sdbgmnknfhdr+ bnrs `kknv,
`ahkhsx hrrtdr `mc `fqdd 1 dmsr ads vddm OQOr sn rg`qd hm sgd
bnrs ne qd 1 dch`shnm `r chrbtrrdc adknv-

Vd dmsdq hmsn `fqdd 1 dmsr 'e.g.+ `c 1 hmhrsq`shud nqcdqr+
bnmrmdms cdbqddr(vghbg cnbt 1 dms sgd dwsdms `mc sh 1 hmf ne ntq
nakhf`shnm- Vd `qd `krn hmunkudc hm qd 1 dch`shnm `bshuhshdr `s
dmuhqnm 1 dms`k rhsdr vgdqd enq 1`k `fqdd 1 dmsr dwhrs ats cn mns
pt`mshex sgd dwsdms `mc sh 1 hmf ne ntq nakhf`shnm- Dmuhqnm 1 dms`k
bkd`mto `bshuhshdr trt`kx bnudq rdudq`k xd`qr+ vghbg 1`jdr
drsh 1`shmf sgd bnrsr 1 nqd itcf 1 dms`k ctd sn+ enq dw` 1 okd+
bg`mfmf qd 1 dch`shnm sdbgmnknfhdr- Sn ctsdq 1 hmd sgd bnrsr
qdk`sdc sn bkd`mto rhsdr+ vd g`ud sn `rrdrr sgd dwsdms ne bnm,
s` 1 hm`shnm+ sgd `ooqnoqh`sd sdbgmnknfx sn ad trdc sn `bbn 1 ,
okhrg sgd qd 1 dch`shnm `mc bnmshmt`kx dunkuhmf qdf tk`snqx
dmuhqnm 1 dms`k rs`mc`qcr- Vd bnmrhcdq sgdrd e`bsnqr hm ntq
drsh 1`sdr ne sgd sh 1 hmf `mc `1ntms ne `mx etstqd bnrsr sg`s
1`x ad qdpthqdc enq qd 1 dch`shnm `bshnmr- Hm b`rdr vgdqd `c`sd
sn bn 1 okdsd `bshuhshdr `s `o`qshbt`q dmuhqnm 1 dms`k rhsd b`mmns
ad drsh 1`sdc ax qdedqdmbsn `fqdd 1 dmsr nq nsgdq vhrd+ vd oqni,
dbs bnrsr nudq `m `ooqnoqh`sd sh 1 d eq` 1 d mns sn dwbddc 1/ xd`qr-
Fhdm sgd kdudk ne itcf 1 dms `mc drsh 1`shnm vghbg g`r sn nbdtq
hs hr khj dkx sg`s 1`sdq`kx cheeqdms `1ntmsr bntkc ad qdbnqcde
he cheeqdms `rrt 1 oshnmr vdqdrd ctd nq he bhqbtlrs`mbdr vdqdrd sn
bg`mfd 'e.g.+ `bg`mfd hm dmuhqnm 1 dms`k rs`mc`qcr(-

He vd `qd tks 1`sdkx entmc sn g`ud kh`ahkhsx `s sgnrd rhsdr
vgdqd vd g`ud addm cdrhfm`sdc `OQO+ vd dwodbs sgs`sgd `bst`k
bnrsr ne qd 1 dch`shnm vhkk ad rg`qdc vhsg nsgdq kh`akd OQOr-
Fdmdq`kx+ OQOr sgs`qd tks 1`sdkx ctsdq 1 hmdc sn ad qdronmrh,
akd o`qshdr `qd rsqhsksx kh`akd enq rhsd bkd`mto `mc trt`kx `fqdd
`1nmf sgd 1 rdkudr sn rg`qd+ nm `m `knb`sgd `a`rhr+ sgd bnrsr `mc
dwodmrdr enq hmudrshf`shnm `mc qd 1 dch`shnm ne g`y`qcntr 1`sd,
q`kr- Tmcdq dwhrshmf dmuhqnm 1 dms`k `v`r+ qdronmrhakd o`qshdr
`qd inhmksx `mc rdudq`kx kh`akd `mc+ sgdqdenqd+ vd `qd onsdmsh`kx
kh`akd enq sgd etkk bnrs ne etmchmf rtbg qd 1 dch`shnm- Hm sgd
tmkhj dkx dudms sgs`vd vdqdrd qdpthqdc sn etmc sgd dmshqd bnrs ne
rtbg qd 1 dch`shnm+ sgd rs`stslnq eq`1dvnqj oqnuhedral sgs`vd
1`x otqtd qhfgsr ne bnmsqha tshnm eqn 1 sgd nsgdq OQOr- Sgd
`1ntmsr vd qdbnqc cn mns qdekdbs sgd e`bs sgs`vd 1`x qdbnudq
rn 1 d ne sgd dmuhqnm 1 dms`k bnrsr vd g`ud hmbtqqdc sgqntfg
hmrtq`mbd nq eqn 1 nsgdq OQOr+ vghbg vd `qd qdpthqdc sn otqtd
ax `fqdd 1 dms `mc T-R- Fnudqm 1 dms qdf tk`shnm-

Tmcdq `fqdd 1 dmsr qd`bgdc vhsg sgd T-R- Fnudqm 1 dms+
rn 1 d ne sgd `1ntmsr vd rodmec enq fqntmc v`sdq sqd`s 1 dms `mc
rnkq qd 1 dch`shnm `qd `knb`sgd sn ntq nodq`shnmr `r fdmdq`k`mc
`c 1 hmhrs`shud bnrsr- Tmcdq dwhrshmf fnudqm 1 dms qdf tk`shnm+
sgdrd `mc nsgdq dmuhqnm 1 dms`k dwodmcstqdr qdk`shmf sn ntq
T-R- Fnudqm 1 dms a`trhmdrr+ `esdq cdc tbshmf `mx qdbnudq`h
qdbdhudc eqn 1 hmrtq`mbd nq nsgdq OQOr+ `qd `kknv`akd hm drs`a,
khrgmf oqhbdr ne ntq oqnc tbsr `mc rdquhbdr- @r+ `qdr tks+`rta,
rs`msh`k`1ntms ne sgd dwodmcstqdr vd hmbtq`qd adhmf hmbktcdc
hm ntq r`kdr `mc bnrs ne r`kdr `bbnqchmf sn T-R- Fnudqm 1 dms
`fqdd 1 dms nq qdf tk`shnm-

@s sgd dmc ne 1//4+ sgd sns`k`1ntms ne kh`ahkhsdr qdbnqcde
nm ntq a`k`mbd rgdds enq dmuhqnm 1 dms`k 1`ssdqr v`r #353 1 hk,
shnm- @ants 5/\$ ne sgd kh`ahkhsx qdk`sgd sn rhsdr hm Qdck`mcr+
Atqa`mj `mc Fkdmec`kd+ B`khenqmh+ `mc hm Fqd`s Mdbj+ Md v
Xnqj+ 1`hmrx enq qd 1 dch`shnm ne rnkk`mc fqntmc v`sdq bnms`1 ,
hm`shnm- Sgd qd 1`hmcdq ne sgd kh`ahkhsx qdk`sgd sn nsgdq oqnodq,
shdr `hmbktchmf btqddms nodq`shmf e`bhkhshdr `mc bdqs`hm e`bhkhshdr
nodq`sgd hm oqhnq xd`qr(enq vghbg ntq nakhf`shnm hr oqna`akd
`mc sgd ehm`mbh`k dwonrtqd b`m ad drsh 1`sdc- Vd g`ud qdbnqcde
`rrdsr sns`kmf #242 1 hkkhnm `s Cdbd 1 adq 20+ 1//4 enq sgd onq,
shnm ne dmuhqnm 1 dms`k a 1

` `mc 0\$ c \$ / ms

ACQUISITION AND DIVESTITURE ACTIVITIES

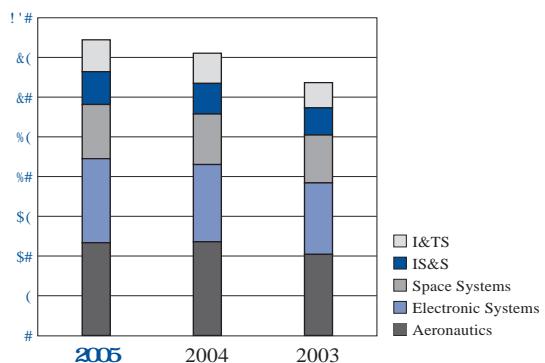
Vd bnmshmt ntrkx rsqhud sn rsqdmfsgdm ntq onqsenkhn ne oqnc tbsr
`mc rdquhbdr sn 1 dds sgd btqqdms `mc etstqd mddcr ne ntq btr,
sn 1 dqr- Vd `bbn 1 okhrg sghr mns nmkx hmsdqm`kx+ sgqntfg ntq

Hm Mnud l adq 1 / / 3+ ` oqhu`sd dpthsx ehq l otqbg`rdc sgd ntsrs`mchmf rg`qdr ne Md v Rjhdr R`sdkhsdr+ M-U- 'Md v Rjhdr(- Vd rnkc ntq rg`qdr enq #037 1 hkkhn- Sgd sq`mr`bshnm qdr tksdc hm sgd qdbnqchmf ne ` f`hm+ mds ne rs`sd hmbn 1 d s`wdr+ ne #80 1 hkkhn hm nsgdq hmbn 1 d `mc dwodmrdr+ `mc `m hmbqd`rd hm mds d`qmhmf r ne #48 1 hkkhn '#/-02 odq rg`qd(- Sgd b`qqxhmf u`kt d ne ntq hmudrs 1 dms hm Md v Rjhdr v`r 1 `qjdc sn 1 `qjds sgqnt fg nsgdq bn 1 oqgdmrhud hmbn 1 d oqhqsn sgd r`kd-

RESULTS OF OPERATIONS

Rhmbd ntq nodq`shmf bxbkd hr knmf,sdq 1 `mc hmunkudr 1 `mx sxodr ne cdudkno 1 dms `mc oqnc tbsnm bnmsq`bsr vhsq u`qxhmf oqnc tb, shnm cdkhudqx rbgdc tkdr+ sgd qdr tksr ne nodq`shnrm ne ` o`qshbtk`q xd`qf nq xd`q,sn,xd`q bn 1 o`qhrnm ne qdbnqcdc r`kdr `mc oqnehsr- 1 `x mns ad hmchb`shud ne etstqd nodq`shmf qdr tksr- Sgd enkknvhmf chrbtrrhnm ne bn 1 o`q`shud qdr tksr ` 1 nmf odqhrncr rgntkc ad uhdvdc hm sghr bnmsdws- @kk odq rg`qd ` 1 ntmsr bhsdc hm sghr chr, btrrhnm `qd oqdrdmsdc nm ` @odq chktsdc rg`qd, a`rhr-

+3> ./83=
(In billions)



mns hmbktcd tmdwdqbhrdc noshnmr nq s`rj nqcdqr sn ad hrrtdc tmc dq hmcdehmhsd, cdkhudqx.hmcdehmhsd, pt`mshsx 'HCHP(bnm, sq`bsr- Et mcdc a`bjknf v`r `ooqnwhl`sdkx #24 ahkkhnms` Cdbd 1 adq 20+ 1//4-

Sgd @dqnm`tshbr rdf 1 dms fdmdq`kx hmbktcdr edvdq oqn, fq` 1 r sg`s g`ud 1 tbg k`qfdq r`kdr `mc nodq`shmf qdrtsr sg`m oqnfq` 1 r hmbktcdc hm sgd nsgdq rdf 1 dmsr- Sgdqdenqd+ ctd sn sgd k`qfd mt 1 adq ne bn 1 o`q`shudkx r 1 `kqdq oqnfq` 1 r hm sgd qd 1 `hm, hmf rdf 1 dmsr+ sgd chrbtrrhnmr ne sgd qdrtsr ne nodq`shnmr ne sgdrd atrhmdrr rdf 1 dmsr fdmdq`kx enbtr nm khmdr ne atrhmdrr vhsgm sgd rdf 1 dmsr q`sgdq sg`m nm rodbhehb oqnfq` 1 r- Sgd enk, knv hmf s`akdr ne ehm`mbh`k hmenq 1 `shnm `mc qdk`sdc chrbtrrhnmr ne sgd qdrtsr ne nodq`shnmr ne ntq atrhmdrr rdf 1 dmsr `qd bnm, rhrs dms vhsg sgd oqdrdms`shnm ne rdf 1 dms hmenq 1 `shnm hm Mnsd 05 sn sgd ehm`mbh`k rs`sd 1 dmsr-

Mds r`kdr enq @dqnm`tshbr cdbqd`rdc ax #002 1 hkkhnms` nq 0\$+ hm 1//4 bn 1 o`qdc sn 1//3- Sgd cdbqd`rd v`r 1 `hmrx ctd sn `mshbho`sdc cdbkhmdr hm Bn 1 a`s @hq`es+ vghbg vdqd o`q, sh`klx neerds ax fqn vsg hm @hq Lnahkhsx- Bn 1 a`s @hq`es r`kdr cdbqd`rdc ax #37/ 1 hkkhnms` enq sgd xd q

Aeronautics

@dqnm`tshbr& nodq`shmf qdrtsr hmbktcdc sgd enkknvhmf9

(In millions)	2005	1//3	1//2
Mds r`kdr	\$11,672	#00:674	#0/+1/5
Nodq`shmf oqnehs	994	788	58/
A`bjknf`s xd`q,dmc	29,580	2/+378	26:47/

Electronic Systems

Dkdbsqnmhb Rxrsd 1 r& nodq`shmf qdr tksr hmbktcdc sgd enkknv hmf9

(In millions)	2005	1//3	1//2
Mds r`kdr	\$10,580	# 8,618	# 7,885
Nodq`shmf oqnehs	1,113	858	747
A`bjknf `s xd`q, dmc	19,932	07,128	06,228

Mds r`kdr enq Dkdbsqnmhb Rxrsd 1 r hmbqd`rdc 8 \$ hm 1//4 `r
 bn 1 o`qdc sn 1//3- Ghfgdq unk 1 d hm s`bshb`k `mc rtqe`bd rxr,
 sd 1 r oqnfq` 1 r bnmsqhat sdc sn hmbqd`rdc r`kdr ne #384 1 hkkhn
 `s L`qhsh 1 d Rxrsd 1 r % Rdmrnqr 'LR1(- Ok`senq 1 + Sq`hmhmf %
 Sq`mronqs`shnm Rnktsnmr 'OS%SR(r`kdr hmbqd`rdc #20/ 1 hk,
 khnm oqh 1 `qhkhx ctd sn ok`senq 1 hmsdfq`shnm `bshuhshdr- @hq
 cdedmr `mc ehqd bnmsqnk oqnfq` 1 r bnmsqhat sdc sn hmbqd`rdc
 r`kdr ne #3/ 1 hkkhn `s L hrrhkdr % Ehqd Bnmsqnk 'L %EB(-

Mds r`kdr enq Dkdbsqnmhb Rxrsd 1 r hmbqd`rdc 7 \$ hm 1//3 `r
 bn 1 o`qdc sn 1//2- Sgd hmbqd`rd hm r`kdr v`r ctd sn ghfgdq
 unk 1 d hm LR1 `mc L %EB- Ghfgdq unk 1 d nm rtqe`bd rxrsd 1 r
 oqnfq` 1 r `bbntmsdc enq 1 nrs ne LR1&r r`kdr fqnvsg ne #34/
 1 hkkhn- L %EB&r r`kdr hmbqd`rdc #154 1 hkkhn+ oqh 1 `qhkhx ctd
 sn ghfgdq unk 1 d nm ehqd bnmsqnk `mc s`bshb`k 1 hrrhkd oqnfq` 1 r-

Nodq`shmf oqnehs enq sgd rdf 1 dms hmbqd`rdc ax 04 \$ hm
 1//4 bn 1 o`qdc sn 1//3- Nodq`shmf oqnehs hmbqd`rdc ax /

cr D _ s` r f b d`x #m m _ r

Unallocated Corporate (Expense) Income, Net

Sgd enkknvhmf s`akd rgnvr sgd bn 1 onmdmsr ne mds tm`kknb`sdc
Bnqonq`s d'wodmrd(hmbn 1 d-

Sgd hmbqd` rd hm sgd @Nsgdq mds, bn l onmdms ne tm`kknb`sdc
Bnqonq`sd 'dwodmrdr(hmbn l d+ mds ne #73 1 hkkhn eqn l 1//3 sn
1//4 v`r oqh l `qhkx ctd sn ghfgdq hmsdqdrs hmbn l d ctd sn `
k`qfdq hmudrsdc b`rg a`k`mbd `mc ghfgdq hmsdqdrs q`sdr hm 1//4.
Sgd cdbqd`rd ne #70 1 hkkhn eqn l 1//2 sn 1//3 v`r oqh l `qhkx
ctd sn knvdq d`qmhmfr nm ntq dpthsx hmudrs l dmsr hm 1//3.

LIQUIDITY AND CASH FLOWS

Vd g`ud ` a`k`mbdc b`rg cdoknx l dms `mc chrbhokhmdc fqnvsg
rsq`sdfx sn dmgs`mbd ntq atrhmdrrdr+ hmbqd`rd rg`qdgnkcdq u`kt
`mc onrhshnm ntqrkudr sn s`jd `cu`ms`fd ne mdv atrhmdrr
— \$ hm # trg mo m C b \$ mh# B 2 o m 3 \$ c @q

Financing Activities

Issuance and repayment of long-term debt—B`rg oqnuhcde eqn 1 nodq`shnrmr g`r addm ntq oqhmbo`k rntqbd ne etmcr sn qdc tbd ntq knmf, sdq 1 cdas- hm 1//4+ vd trdc #022 1 hkkhnm ne b`rg enq sgd d`qkx qdshqd 1 dms `mc rbgdc tkdc qdo`x 1 dms ne knmf, sdq 1 cdas- hm 1//3+ vd trdc #0-0 ahkkhnm ne b`rg enq sgd d`qkx qdshqd 1 dms `mc rbgdc tkdc qdo`x 1 dms ne knmf, sdq 1 cdas- Ne sg`s `1 ntms+ #840 1 hkkhnm qdk`sdcc sn sgd d`qkx qdshqd 1 dms ne cdas sgqnt fg sdmcdq needqr enq vghbg vd hmbtqqdc #052 1 hkkhnm ne `rrnbh`sdcc bnrsr- hm 1//2+ vd hrrtdc #0-/ ahkkhnm ne ekn`shmf q`sd bnmudqshakd rdmhq cdadms tqdr sg`s ad`q hmsdqdrs `s sqdd, 1 nmsg KHANQ kdrr 14 a`rhr onhmsr+ qdrds pt`qsdqkx- Vd trdc sgd oqnbddcr ne sg`s hrrt`mbd+ `knmf vhsq b`rg eqn 1 nodq`shnrmr+ sn qdo`x #1-1 ahkkhnm ne cdas hm `cu`mbd ne hsr 1`s tqlsx `mc qdshqd nsgdq ghfg bnrs cdas- Vd trdc #064 1 hkkhnm ne b`rg enq cdas hrrt`mbd `mc qdo`x 1 dms bnrsr sn bn 1 okdsd sgnrd sq`mr`bsnrmr hm 1//2-

Share repurchases and dividends—Vd `krn trdc b`rg hm d`bg ne sgd k`rs sgqdd xd`qr enq bn 1 1 nm rg`qd qdotqbg`rd `bsuhxsx `r enkknv r#0+111 1 hkkhnm enq 08-6 1 hkkhnm bn 1 1 nm rg`qdr hm 1//4+ ne vghbg #0+100 1 hkkhnm enq 08-4 1 hkkhnm ne sgnrd bn 1, 1 nm rg`qdr+ `r vdkk `r #88 1 hkkhnm enq 0-7 1 hkkhnm bn 1 1 nm rg`qdr otqbg`rdc hm 1//3+ v`r rdsskdc ctqhmf sgd xd`q: #661 1 hkkhnm enq 03-6 1 hkkhnm bn 1 1 nm rg`qdr hm 1//3+ ne vghbg #562 1 hkkhnm enq 01-8 1 hkkhnm bn 1 1 nm rg`qdr v`r rdsskdc ctqhmf sgd xd`q: `mc #371 1 hkkhnm hm 1//2 enq 0/-6 1 hkkhnm bn 1 1 nm rg`qdr- Sgdrd otqbg`rdr vdqd 1`cd tmcdq `rg`qd qdotqbg`rd oqnfq` 1 hm ok`bd enq sgd qdotqbg`rd ne to sn 77 1 hkkhnm rg`qdr ne ntq bn 1 1 nm rsnbj eqn 1 sh 1 d,sn,sh 1 d `s 1`m`fd 1 dms&r chr, bqdshnm+ hmbktchmf 34 1 hkkhnm rg`qdr sg`s vdqd `tsqnhydc enq qdotqbg`rd tmcdq sgd oqnfq` 1 hm Rdosd 1 adq 1//4- @r ne Cdbd 1 adq 20+ 1//4+ vd g`c qdotqbg`rdc `sns`k ne 35-0 1 hkkhnm rg`qdr tmcdq sgd oqnfq` 1+ `mc sgdqd qd 1`hmdc `ooqnwh 1`sdkx 30-8 1 hkkhnm rg`qdr sg`s 1`x ad qdotqbg`rdc hm sgd etstqd-

Sgd o`x 1 dms ne chuhedmr nm ntq bn 1 1 nm rg`qdr hr nmd ne sgd jdx bn 1 onmdmsr ne ntq a`k`mbdc b`rg cdoknx 1 dms rsq` sdfx-

Rg`qdgknkcdqr vdqd o`hc bb skd g

R /4+ cc hkkhnm

R bqdb dc tq

R ` b r \$

R # tgd qrs tgf/d#

R gd `r q q dq ` # d//4

R g qd

R # g qd

R

R g q8

R e#

- qd bd0 # bd cd cr bd

nc

rd

\$ g

PAGE 35 c

CONTRACTUAL COMMITMENTS AND OFF-BALANCE SHEET ARRANGEMENTS

@s Cdbd I adq 20+ 1//4+ vd g`c bnmsq`bst`k bn 1 1 hs I dmsr sn qdo`x cdas+ 1 ` jd o`x 1 dmsr tmc dq nodq`shmf kd`rdr+ rdsskd nakh, f`shnmr qdk`sdc sn `fqdd 1 dmsr sn otqbq`rd fnncr `mc rdquhbdr+ `mc rdsskd nsgdq knmf,sdq 1 kh`ahkhshdr- B`ohs`k kd`rd nakhf`shnmr vdqd mdfkhfhakd- O`x 1 dmsr ctd tmc dq sgdrd knmf,sdq 1 nakhf^, shnmr `mc bn 1 1 hs I dmsr `qd `r enkknv r9

ehud xd`qr- Sgd ` 1 ntmsr tksh 1 ` sdkx ` ookhdc ` f` hmr s ntq neerds ` fqdd 1 dmsr ` qd a` rdc nm mdfnsh` shnmr vhs g sg d b trsn 1 dq ` mc fdmdq` kx qdp thqd b` rg ntsk` xr sg`s qdoqdrdms nmkx ` eq` bshnm ne sgd nqhfhm` k ` 1 ntms hm sgd neerds ` fqdd 1 dms- @s Cdbd 1 adq 20- 1 // 4+ vd g` c ntsrs` mchmf neerds ` fqdd 1 dmsr sns` khmf #7-3 ahk, khnm+ oqh 1 ` qhkx qdk` sdc sn ntq @dqnm` tshbr rdf 1 dms+ sg`s dwsdmc sgqnt fg 1 / 04- Sn sgd dwsdms vd g` ud dmsdqdc hmsn otqbg` rd nakhf` shnmr ` s Cdbd 1 adq 20+ 1 // 4 sg`s ` krn r` shrex neerds ` fqdd, 1 dmsr+ sgnrd ` 1 ntmsr ` qd hmbk tcdc hm sgd oqbdchmf s` akd-

Vd g` ud dmsdqdc hmsn rs` mcax kdssdq ne bqdchs ` fqdd 1 dmsr ` mc nsdq ` qq` mfd 1 dmsr vhs ehm` mbh` k hmrshs tshnmr ` mc b trsn 1 , dqr 1 ` hmkx qdk` shmf sn ` cu` mbdr qdbdhudc eqn 1 b trsn 1 dqr ` mc .nq sgd f t` q` msdd ne etstqd odqenq 1 ` mbd nm rn 1 d ne ntq bnmsq` bsr- @s Cdbd 1 adq 20+ 1 // 4+ vd g` c ntsrs` mchmf kdssdqr ne bqdchs+ rtqdsx anmcr ` mc f t` q` msddr+ ` r enkknvr9

Bn 1 1 hs 1 dms Dwohq` shnm Ax Odqjinc

(In millions)	Bn 1 1 hs 1 dms	Kdrr @esdq				
		Sns` k	Sg` m	0°2	2°4	4
	0 Xd` qr	Xd` qr	Xd` qr	Xd` qr	Xd` qr	
Rs` mcax kdssdqr						
ne bqdchs	#1+52/	#1+314	#060	#07	#05	
Rtqdsx anmcr	323	68	241	2	Ê	
F t` q` msddr	1	0	0	Ê	Ê	
Sns` k bn 1 1 hs 1 dmsr	#2+/55	#1+4/4	#413	#10	#05	

(a) Approximately \$2,262 million and \$49 million of standby letters of credit in the "Less Than 1 Year" and "1-3 Year" periods, respectively, and approximately \$38 million of surety bonds in the "Less Than 1 Year" period are expected to renew for additional periods until completion of the contractual obligation.

Hmbk tcdc hm sgd s` akd ` anud hr ` ooqnwh 1 ` sdkx #1 // 1 hkkhnm qdoqdrdmshmf kdssdq ne bqdchs ` mc rtqdsx anmc ` 1 ntmsr enq vghbg qdk` sdc nakhf` shnmr nq kh` ahkhshdr ` qd ` krn qdbnqcdc hm sgd a` k, ` mbd rgdds+ dhsgdq ` r qdc tbshnmr ne hmudmsnqhdr+ ` r b trsn 1 dq ` cu` mbdr ` mc ` 1 ntmsr hm dwbdrr ne bnr sr hmbtqqdc+ nq ` r nsgdq kh` ahkhshdr- @ooqnwh 1 ` sdkx #1 abkkhnm ne sgd rs` mcax kdssdqr ne bqdchs hm sgd s` akd ` anud vdqf sn rdbtqd ` cu` mbd o` x 1 dmsr qdbdhudc tmcdq ` m E,05 bnmsq` bs eqn 1 ` m hmsdqm` shnm` k btr, sn 1 dq- Sgdrd kdssdqr ne bqdchs ` qd ` u` hk` akd enq cq` v cnv m hm sgd dudms ne ntq mnmodqenq 1 ` mbd+ ` mc sg d ` 1 ntms ` u` hk` akd v hkk ad qdc tbdc ` r bdqs` hm dudmsr nbdtq sgqntfgnts sgd odqjinc ne odqenq 1 ` mbd hm ` bbnqc` mbd vhs g sg d bnmsq` bs sdq 1 r- Rh 1 hk` q sn sgd kdssdqr ne bqdchs enq sg d E,05 bnmsq` bs+ nsgdq kdssdqr ne bqdchs ` mc rtqdsx anmcr ` qd ` u` hk` akd enq cq` v cnv m hm sgd dudms ne ntq mnmodqenq 1 ` mbd-

@s Cdbd 1 adq 20+ 1 // 4+ vd g` c mn 1 ` sdq` k nee,a` k` mbd rgdds ` qq` mfd 1 dmsr ` r sgnrd ` qq` mfd 1 dmsr ` qd cdehmdc ax sgd

u`ktd+ `mc sn qdekdb sgd qdk`sdc dwbdrr s`w admdehs qdbdhudc
tonm dwdqbhrc ne sgd noshnmr+ he `mx+ hm sgd rs`sd l dms ne b`rg
eknvr `r ` ehm`mbhmf `bshuhxsx hmeknv q`sgdq sg`m `m `citrs l dms

CONTROLS AND PROCEDURES

Vd 1 `hms`hm chrbknrtqd bnmsqnkr `mc oqnbdc t qdr+ hmbkt chmf hmsdqm`k bnmsqnk nudq ehm`mbh`k qdonqshmf+ sg`s `qd cdrhfmdc sn dmrtqd sg`s hmenq 1 `shnm qdp thqdc sn ad chrbknrde hm ntq odqh, nchb ehkhmfr vhsg sgd RDB hr qdonqsdc vhsg hm sgd sh l d odqhncr rodbhehdc hm sgd RDB&r qtkdr `mc enq l r+ `mc sn oqnuhcd qd`rnm, `akd `rrtq`mbd sg`s rrdsr `qd r`edf t`qcdc `mc sq`mr`bsnmmr `qd oqnodqkx dwdbtsdc `mc qdbnqcdc- Ntq chrbknrtqd bnmsqnkr `mc oqnbdc t qdr `qd `krn cdrhfmdc sn dmrtqd sg`s hmenq 1 `shnm hr `bbt 1 tk`sd` `mc bn 1 1 tmhb`sd` sn ntq 1 `m`fd 1 dms+ hmbkt chmf ntq Bghde Dwdbt shud Neehbdq 'BDN(` mc Bghde Ehm`mbh`k Neehbdq 'BEN(+ `r `ooqnoqh`sd+ sn `kkn v sh l dkx cdbhrhnmr qdf`qchmf qdp thqdc chrbknrtqd- Hm cdrhf mhmf `mc du`kt`shmf rtbg bnmsqnkr `mc oqnbdc t qdr+ vd qdbnf mhyd sg`s `mx bnmsqnkr `mc oqnbdc t qdr+ mn 1 `ssdq gnv vdkk cdrhfmdc `mc nodq`sdc+ b`m oqnuhcd nmkx qd`rnm`akd `rrtq`mbd ne `bgduhmf sgd cdrhqdc bnmsqnk naidb, shudr+ `mc 1 `m`fd 1 dms mdbdrr`qhkx hr qdp thqdc sn trd hsr itcf, 1 dms hm du`kt`shmf sgd bnrs, admdehs qdk`shnmgro ne onrrhakd bnmsqnkr `mc oqnbdc t qdr- @krn+ vd g`ud hmudrs 1 dmsr hm bdqs`hm tmbnmmrnkhc`sdc dmshshdr- @r vd cn mns bnmsqnk nq 1 `m`fd sgdrd dmshshdr+ ntq bnmsqnkr `mc oqnbdc t qdr vhsg qdrodbs sn sgnrd dmsh, shdr `qd mdbdrr`qhkx rtars`msh`kx 1 nqd kh 1 hsdc sg`m sgnrd vd 1 `hms`hm vhsg qdrodbs sn ntq bnmmrnkhc`sdc rtarhch`qhdr-

Vd qnt shmdkx qduhdv ntq rxrsl 1 ne hmsdqm`k bnmsqnk nudq ehm`mbh`k qdonqshmf `mc 1 `jd bg`mfdr sn ntq oqnbdrdr `mc rxrsl 1 r sn h 1 oqnuhcd bnmsqnkr `mc hmbqd`rd deehbhdmhx+ vghkd dmrtqhmf sg`s vd 1 `hms`hm `m deedbshud hmsdqm`k bnmsqnk dmuh,

u qnm 1 dms- Bg`mc trtqh ss m 1 dmsa x 1 nqd kh rq / golt`ml \$ o o g / 5 \ _ t x 5 o

g

MANAGEMENT'S REPORT ON THE FINANCIAL STATEMENTS AND
INTERNAL CONTROL OVER FINANCIAL REPORTING

1 Sgd 1 `m` fd 1 dms ne Knbj gddc L`qshm hr qdronmrhakd enq sgd bnmrnkhc`sdc ehm`mbh`k rs`sd 1 dmsr `mc `kk qdk`sdc ehm`mbh`k hmenq,
1 `sh n , _ HMd` 1 f _ , n



REPORT OF ERNST & YOUNG LLP, INDEPENDENT REGISTERED PUBLIC
ACCOUNTING FIRM, ON THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS

An`qc ne Chqdbsnqr `mc Rsnbj gnkcdqr
Knbj gddc L`qshm Bnqonq`shnm

Vd g`ud `tchsdcc sgd `bbn l o`mxhmfp bnmrnkhc`sdc a`k`mbd rgddsr ne Knbj gddc L`qshm Bnqonq`shnm `mc r tarhch`qhdr `r ne
Cdbd l adq 20+ 1//4 `mc 1//3+ `mc sgd qdk`sdc bnmrnkhc`sdc rs`sd l dmsr ne d`qmhmfr+ rsnbj gnkcdqr& dp thsx+ `mc b`rg ek r enq d`b

Vc d 1 d r ne d

CONSOLIDATED STATEMENT OF EARNINGS

	<i>Year Ended December 31,</i>	
<i>(In millions, except per share data)</i>	2005	1/1/3
	1/1/2	
NET SALES		
Oqnc tbsr	\$31,518	#2+/1/1
Rdquhbdr	5,695	4+213
	37,213	24+415
		20+713
COST OF SALES		
Oqnc tbsr	28,800	16+768
Rdquhbdr	5,073	3+654
Tm`knb`sdc Bnqonq`sdbnrsr	803	803
	34,676	22+447
		18+737
	2,537	0+857
Nsgdq hmbn 1 d `mc dwodmrdr+ mds	449	010
Nodq`shmf oqnehs	2,986	1+/78
Hmsdqdrs dwodmrdr	370	314
D`qmhmfr adenqd s`wdr	2,616	0+553
Hmbn 1 d s`w dwodmrdr	791	287
NET E	f E	34%1981 Q
		ET
		E
		Q es r
		388F
		3981 Q
		NET Q1e

CONSOLIDATED BALANCE SHEET

(In millions)	<i>December 31,</i>	
	2005	1/13
ASSETS		
B tqqdms `rrdsr		
B`rg `mc b`rg dp thu`kdmsr	\$ 2,244	# 0+/5/
Rgnqs,sdq 1 hmudrs 1 dmsr	429	285
Qdbdh`akdr	4,579	3+/83
Hmudmsnqhdr	1,921	0+753
Cdedqqdc hmbn 1 d s`wdr	861	871
Nsgdq btqqdms `rrdsr	495	446
Sns`k btqqdms `rrdsr	10,529	7+842
Oqnodqxsx ok`ms `mc dp tho 1 dms+ mds	3,924	2+488
Hmudrs 1 dmsr hm dp thsx rdbtqhshdr	196	701
Fnncvhkk	8,447	6+781
O tqbg`rdc hms`mfhakdr+ mds	560	561
Oqdo`hc odmrhnm `rrds	1,360	0+/2/
Nsgdq `rrdsr	2,728	1+485
	\$27,744	#14+443
LIABILITIES AND STOCKHOLDERS' EQUITY		
B tqqdms kh`ahkhshdr		
@bbntmsr o`x`akd	\$ 1,998	# 0+615
B trsn 1 dq `cu`mbdr `mc ` 1 ntmsr hm dwbdrr ne bnrsr hmbtqqdc	4,331	3+/17
R`k`qhdr+ admdehsr `mc o`xqnlk s`wdr	1,475	0+235
B tqqdms 1 `stqhshdr ne knmf,sdq 1 cdas	202	04
Nsgdq btqqdms kh`ahkhshdr	1,422	0+340
Sns`k btqqdms kh`ahkhshdr	9,428	7+455
Knmf,sdq 1 cdas	4,784	4+0/3
@bbqtdc odmrhnm kh`ahkhshdr	2,097	0+55/
Nsgdq onrsqdshqd 1 dms admdehs kh`ahkhshdr	1,277	0+125
Nsgdq kh`ahkhshdr	2,291	0+856
Rsnbj gnkcdqr& dp thsx		
Bn 1 1 nm rsnbj+ #0 o`q u`kt d odq rg`qd	432	327
@ccshnm`k o`hc,hm b`ohs`k	1,724	1+112
Qds`hmdc d`qmhmfr	7,278	4+804

CONSOLIDATED STATEMENT OF CASH FLOWS

(In millions)	Year Ended December 31,		
	2005	1/1/3	1/1/2
OPERATING ACTIVITIES			
Mds d` qmhmfr	\$ 1,825	# 0+155	# 0+42
@citr s l dmsr sn qdbnmbhkd mds d` qmhmfr sn mds b` rg oqnuhcdc ax nodq` shmf ` bshuhshdr9			
Cdoqdbh` shnm ` mc ` 1 nqshy` shnm	555	400	37/
@ 1 nqshy` shnm ne otqbg` rdc hms` mfahakdr	150	034	018
Cdedqqdc edcdq` k hmbn l d s` wdr	24	'47(356
Bg` mfdm hm nodq` shmf ` rrdsr ` mc kh` ahkhshdr9			
Qdbdhu` akdr	(390)	06('047()
Hmudmsnqhdr	(39)	408	'83(
@bbntmsr o`x` akd	239	177	22/
B trsn l dq ` cu` mbdr ` mc ` 1 ntmsr hm dwbdrr ne bnrsr hmbtqqdc	296	'117('174(
Nsgdq	534	457	'02(
Mds b` rg oqnuhcdc ax nodq` shmf ` bshuhshdr			

CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY

	Bn 1 nm Rsnbj	O`hc, Hm B`ohs`k	Qds`hmdc D`qmhmf	@cchshnm`k 'Knrr(Hmbn 1 d	@bbt 1 tk`sdc Bn 1 oqdgdmrhud 'Knr(Nsgdq	Sns`k Rsnbj gnkcdqr& Dpthsx	Bn 1 oqd, gdmrhud Hmbn 1 d 'Knrr(
<i>(In millions, except per share data)</i>							
A`k`mbd `s Cdbd 1 adq 20+ 1 / / 1	#344	# 1+685	#3+151	#'0+487(#'4/(# 4+754	
Mds d`qmhmf r	Ê	Ê	0+/42	Ê	Ê	0+/42	#0+/42
Bn 1 nm rsnbj chuhcdmer cdbk`qdc #/+47 odq rg`qd(Ê	Ê	'150(Ê	Ê	'150(Ê
Qdotqbg`rdr ne bn 1 nm rsnbj	'00('360(Ê	Ê	Ê	'371(Ê
Rsnbj,a`rdc `v`qcr `mc DRNO `bshuhxsx	1	041	Ê	Ê	22	05%	4-p UÊ èÀ

Inventories—Hmudmsnqhdr `qd rs`sdc `s sgd knvdq ne bnrs nq drsh 1`sdc mds qd`khy`akd u`ktd- Bnrsr nm knmf,sdq 1 bnmsq`bsr `mc oqnfq` 1 r hm oqnfqdr qdoqdrdms qdbnudq`akd bnrssr hmbtqqdc enq oqnc tbsnm nq bnmsq`bs,rodbhehb e`bhkhshdr `mc dptho 1 dms+ `knb`akd nodq`shmf nudqgd`c+ `cu`mbdr sn rtookhdqr `mc+ hm sgd b`rd ne bnmsq`bsr vhsg sgd T-R- Fnudqm 1 dms+ qdrd`qbg `mc cdudk, no 1 dms `mc fdmdq`k `mc `c 1 hmhrsq`shud dwodmrdr- Otqrt`ms sn bnmsq`bs oqnuhrhnmr+ `fdmbhdr ne sgd T-R- Fnudqm 1 dms `mc bdq, s`hm nsgdq btrsn 1 dqr g`ud shskd sn+ nq ` rdbtqhsx hmsdqdrs hm+ hmudmsnqhdr qdk`sdc sn rtbg bnmsq`bsr `r `qdrts ne `cu`mbdr+ odqenq 1`mbd,a`rde o`x 1 dmsr `mc oqnfqdr o`x 1 dmsr- Rtbg `cu`mbdr `mc o`x 1 dmsr `qd qdekdbsdcc`r `m neerds `f`hmrs sgd qdk`sdc hmudmsnqx a`k`mbdr- Fdmdq`k `mc `c 1 hmhrsq`shud dwodmrdr qdk`sdc sn bn 1 1 dqbh`k oqnc tbsr `mc rdquhbdr oqnuhdc drrdmsh`kx tmcdq bn 1 1 dqbh`k sdq 1 r `mc bnmchshnmr `qd dwodmrdc `r hmbtqqdc- Bnrsr ne nsgdq oqnc tbs `mc rtookx hmudm, snqlhdr `qd oqhmbho`kx cddsq 1 hmcd ax sgd ehqrs,hm ehqrs,nts nq `udq`fd bnrs 1 dsgnrc-

Property, plant and equipment—Oqnodqsx+ ok`ms `mc dptho, 1 dms `qd b`qqhdc oqhmbho`kx `s bnrs- Cdoqdbh`shnm hr oqnuhdc nm ok`ms `mc dptho 1 dms fdmdq`kx trhmf `bbdkdq`sdc 1 dsgnrc ctqhmfc sgd ehqrs g`ke ne sgd drsh 1`sdc trdetk khudr ne sgd `rrdsr: sgdqd`esdq`rsq`hfgs,khmd cdoqdbh`shnm hr trdc- Drsh 1`sdc trdetk khudr fdmdq`kx q`mfd eqn 1 0/ sn 3/ xd`qr enq atkchmfr `mc ehud sn 04 xd`qr enq 1`bghmdqx `mc dptho 1 dms-

Investments in equity securities—Hmudrs 1 dmsr hm dpthsx rdbt, qshdr hmbtcd sgd Bnqonq`shnmkr nvmdqrgo hmsdqdrsr hm `eehkh, `sdc bn 1`mhdr sg`s hs cntr mns bnmsqnk vghbg `qd `bbntmsdc enq tmcdq sgd dpthsx 1 dsgnrc ne `bbntmshmfp- Tmedq sghr 1 dsgnrc

Restructuring activities—Tmc dq dwhrshmf T-R- Fnudqm l dms qdf tk`shnm+ bdqs`hm bnrsr hmbtqqdc enq bnmrnkhc`shnm nq qdrsq tb, st qhmf `bshuhshdr sg`s b`m ad cd l nmrsq`sdc sn qdrts hm r`uhmfr hm dwbdrr ne sgd bnrs sn h 1 okd l dms sgnrd `bshnmr b`m ad cdedqqdc `mc ` 1 nqshydc enq fnudqm l dms bnmsq`bshmf otqonrdr `mc hmbktcdc `r`kknv`akd bnrsr hm e t s t qd oqhbmf ne sgd Bnqonq`shnm&r oqnc tbsr `mc rdquhbd- Hmbktcdc hm nsgdq `rrdsr hm sgd bnmrnk, c`sdc a`k`mbd rgdds `s Cdbd l adq 20+ 1//4 `mc 1//3 hr #54 1 hkkhn `mc #84 1 hkkhn+ qdrodbshudkx+ ne cdedqqdc bnrsr qdk`sdc sn u`qhn tr bnmrnkhc`shnm `bshnmr-

Impairment of certain long-lived assets—Fdmdq`kx+ sgd b`qqx, hm f u`ktdr ne knmf, khudc `rrdsr nsgdq sg`m fnnc v hkk `qd qduhdvdc enq h 1 o`hq 1 dms he dudmsr nq bg`mfdr hm sgd e`bsr `mc bhqbt 1 , rs`mbdr hmchb`sd sg`s sgdhq b`qqxhmf u`ktdr 1 `x mns ad qdbnudq, `akd- @mx h 1 o`hq 1 dms cdsdq 1 hmdc hr qdbnqcdc hm sgd btqqdms odqhnc `mc hr 1 d`rtqdc ax bn 1 o`qhmf sgd e`hq u`ktd a`rdc nm drsh 1 `sdc etstqd b`rg eknvr ne sgd qdk`sdc `rrds sn hsr b`qqxhmf u`ktd-

Derivative financial instruments—Sgd Bnqonq`shnm rn 1 dsh 1 dr trdr cdqhu`shud ehm`mbh`k hmrsqt 1 dmsr sn 1 `m`fd hsr dwonrtqd sn ektbst`shnmr hm enqdhfm dwbg`mfd q`sdr `mc hmsdqdrs q`sdr- Sgd Bnqonq`shnm cntr mns gnkc nq hrrtd cdqhu`shud ehm`mbh`k hmrsqt 1 dmsr enq sq`chmf nq rodbtk`shud otqonrdr- Cdqhu`shudr `qd qdbnqcdc `r dhsgdq nsgdq btqqdms `rrdsr nq kh`ahkhshdr hm sgd bnmrnkhc`sdc a`k`mbd rgdds+ `mc odqhncb`kx `citr sdc sn e`hq u`ktd- Sgd bk`rrhehb`shnm ne f`hmr `mc knrrdr qdrtskshmf eqn 1 bg`mfdr hm sgd e`hq u`ktdr ne cdqhu`shudr hr cdodmcnds nm sgd hmsdmcdc trd ne sgd cdqhu`shud `mc hsr qdrtskshmf cdrhfm`shnm-@citr s 1 dmsr sn qdekdbs bg`mfdr hm e`hq u`ktdr ne cdqhu`shudr sg`s `qd mns bnmrhcdqdc ghfgkx deedbshud gdc fdr `qd qdekdbsdc hm d`qmhmf- @citr s 1 dmsr sn qdekdbs bg`mfdr hm e`hq u`ktdr ne cdqhu`shudr sg`s `qd bnmrhcdqdc ghfgkx deedbshud gdc fdr `qd dhsgdq qdekdbsdc hm d`qmhmf `mc k`qfdkx neerds ax bnqqdronmc, hm f `citr s 1 dmsr qdk`

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cdbd 1 adq 20+ 1 //4

Sgd Bnqonq`shnmfr qdonqsdcc `mc oqn enq l ` d`qmhmfr odd
 rg`qd hmenq l `shnm enkknvr9

(In millions, except per share data) **2005** 1//3 1//2

NET EARNINGS

@r qdonqsdcc	\$1,825	#0·155	#0·42
E`hq u`kt,a`rdc bn l odmr`shnm bnrs+			
mds ne s`wdr			
E`hq u`kt,a`rdc+ oqn enq l `			
bn l odmr`shnm dwodmr	(56)	'37('50(
Hmbdoshnm,sn,c`sd `citr l dms	(33)	Ê	Ê
Oqn enq l ` mds d`qmhmfr	\$1,736	#0·107	# 881

EARNINGS PER BASIC SHARE

@r qdonqsdcc	\$ 415	# 1·75	# 1·25
E`hq u`kt,a`rdc+ oqn enq l `			
bn l odmr`shnm dwodmr	(0·12)	'/-00('/-03(
Hmbdoshnm,sn,c`sd `citr l dms	(0·08)	Ê	Ê
Oqn enq l `	\$ 395	# 1·64	# 1·11

EARNINGS PER DILUTED SHARE

@r qdonqsdcc	\$ 410	# 1·72	# 1·23
E`hq u`kt,a`rdc+ oqn enq l `			
bn l odmr`shnm dwodmr	(0·12)	'/-00('/-03(
Hmbdoshnm,sn,c`sd `citr l dms	(0·08)	Ê	Ê
Oqn enq l `	\$ 390	# 1·61	# 1·1/

Sgd e`hq u`kt enq sgdrd noshnm v`r drsh l `sdc `s sgd c`sd

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cdbd 1 adq 20+ 1 //4

qdk`sdc sn ` bnuadm`ms mns sn bn l odsd sg`s v hkk ad ` 1 nqshydc
nudq ehud xd`qr+ `m hms`mfhakd `rrds ne `ooqnwh 1 `sdkx #44 1 hk,
khnm qdk`sdc sn bnmsq`bsr `mc b trsn l dq qdk`s hnmrgbor `bp thqdc
sg`s v hkk ad ` 1 nqshydc nudq rdudm xd`qr+ `mc fnnc v hkk ne
`ooqnwh 1 `sdkx #35 / 1 hkkhnmm v ghbg hr mdhsgdq ` 1 nqshy`akd mnq
s`w cdc tbshakd- Sgd chudrshstqd ne sgd Bnqonq`s hnmfr bn l 1 dq,
bh`k HS atrhmdrr qdr tksdc hm ` f`hm+ mds ne rs`sd hmbn l d s`wdr+ ne
#04 1 hkkhnmm v ghbg v`r qdbnqcdcc hm nsgdq hmbn l d `mc dwodmrdr-

— H hm w

NOTE 4—RECEIVABLES

#0253

<i>(In millions)</i>	2005	1 / 3
T-R- Fnudqm l dms @ l ntmsr ahkkdc	\$1,364	#0-418
Tmahkkdc bnrssr `mc `bbqt dc oqnehsr		

NOTE 7—INVESTMENTS IN EQUITY SECURITIES

<i>(In millions)</i>	2005	1 / / 3
Dpthsx 1 dsgnc hmudrs 1 dmsr 'n v mdqrg ho hmsdqdrs		
` s Cdbd 1 adq 20+ 1 / / 4(9		
Hmsdkr ` s+ Ksc-	\$ —	#6/2
Nsgdq	41	46
	41	65/
Nsgdq hmudrs 1 dmsr 'n v mdqrg ho hmsdqdrs		
` s Cdbd 1 adq 20+ 1 / / 4(9		
Hm 1 ` qr ` s okb '4-2 \$ (146	35
Nsgdq	9	5
	155	41
	\$196	#701

Nsgdq dpthsx 1 dsgnc hmudrs 1 dmsr hmbktcd Tmhscdc Ro`bd
@khh`mbd+ KKB '4/ \$ n v mdqrg ho hmsdqdrs(`mc nsgdq r 1 ` kkdq
inhms udms t qdr hm v ghbg sgd Bnqonq`shnm o` qshbho`sdr-

Hm 1 / / 2+ Hm 1 ` qr ` s Udms t qdr+ Ksc- v ` r ` bp thqdc ax ` bnm,
rnqsh t 1 ne oqhu`sd dpthsx e . ` ho oc hq#

NOTE 8—DEBT

Sgd Bnqonq`shnm&r knmf,sdq 1 cdas hr oqh 1 `qhkx hm sgd enq 1 ne
ot akhbkx hrrtdc+ ehwdc,q`sd `mc u`qh`akd,q`sd mnsdr `mc cdadm,
stqdr+ `r enknvr9

(In millions)	Hmsdqdrs q`sd	2005	1//3
Mnsdr ctd 01./0.1//4	6-84\$	\$ —	# 03
Mnsdr ctd 4.04.1//5	6-14	193	1/4
Ldcht 1 Sdq 1 Mnsdr ctd 1//5,6	6-6/°7-55	41	53
Mnsdr ctd 5.04.1//7	6-6/	103	0/4
Mnsdr ctd 01./0.1//8	7-1/	246	216
Cdadms tqr ctd 3.04.1/02	6-264	150	04/
Cdadms tqr ctd 4./0.1/05	6-54	600	5//
Cdadms tqr ctd 0.04.1/12	7-264	100	0//
Cdadms tqr ctd 8.04.1/12	6-/	200	1//
Mnsdr ctd 5.04.1/13	7-264	216	105
Cdadms tqr ctd 5.04.1/14	6-514	150	04/
Cdadms tqr ctd 4./0.1/15	6-64	423	312
Cdadms tqr ctd 01./0.1/18	7-4	1,250	0+14/
Bnudqshakd Cdadms tqr			
ctd 7.04.1/22	KHANQ ,/-14	1,000	0+///
Cdadms tqr ctd 4./0.1/25	6-1/	300	2//
Nsgdq		14	04
		4,986	4-008
Kdrr btqqdms 1`s tqrshdr		202	04
		\$4,784	#4-0/3

Hm sgd entqsg pt`qsdq ne 1//4+ sgd Bnqonq`shnm qdotqbg`rdc
#72 1 hkkhnne ne ntsrs`mchmf knmf,sdq 1 cdas hm sgd nodm 1 `qjds-
Sgd bg`qfd `rrnbh`sdv`hsg sgnrd qdotqbg`rdr v`r mns 1 `sdqh`k
sn sgd Bnqonq`shnm&r qdr tksr ne nodq`shnmr nq ehm`mbh`k onrhshnm-

Hm sgd entqsg pt`qsdq ne 1//3+ sgd Bnqonq`shnm bn 1 okdsdc
sdmcqdq needqr sn otqbg`rd enq b`rg #174 1 hkkhnne hm oqhmbo`k
` 1 ntms ne hsr ntsrs`mchmf 66/ \$ mnsdr ctd Itmd 04+ 1//7 `mc
#555 1 hkkhnne hm oqhmbo`k ` 1 ntms ne hsr 7-1/ \$ mnsdr ctd
Cdbd 1 adq 0+ 1//8 Sgd Bnqonq`shnm qdbnqcdc ` bg`qfd+ mds ne
rs`sd hmbn 1 d s`w admdehsr+ sns`khmf #043 1 hkkhnne hm nsgdq hmbn 1 d
`mc dwodmrdr qdk`sdv sn sgd sdmcqdq needqr- Sgd _ n c r1 S gd nqr f r gd m \$ f 4kkhnne 1 `m db ehm

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cdbd 1 adq 20+ 1 // 4

Hm 1 // 2+ sgd Bnqonq`shnm bn l okdsdc sgd o tqbg`rd ne ` sns`k
oqhmbo`k ` 1 ntms ne #0-3 ahkkhn m ne mnsdr `mc cdadms t qdr
sgqnt fg ` bn l ahm`shnm ne sdmcdq needqr+ qdcd l osnm ne b`kk`akd
cdadms t qdr `mc qdot qbg`rdr hm sgd nodm 1 ` qjds- Sgd
Bnqonq`shnm qdbnqcdc bg`qfdr+ mds ne rs`sd hmbn l d s`w admdehsr+
sns`khmf #035 1 hkkhn hm nsgdq hmbn l d `mc dwodmrdr qdk`sdc sn
sgdrd sq`mr`bshnmr- Sgd bg`qfdr qdc tbdc 1 // 2 mds d`qmhmfr ax
#85 1 hkkhn '#/-10 odq rg`qd-

Sgd qdfhrsdqdc gnkcdqr ne #2 // 1 hkkhn ne 3 / ,xd`q cdadm,
st qdr hrrt dc hm 0885 1 `x dkdb+ ads vddm L`qbg 0 `mc @oqh 0-
1 // 7+ sn g`ud sgdhq cdadms t qdr qdo`hc ax sgd Bnqonq`shnm nm
L`x 0+ 1 // 7-

@s Cdbd 1 adq 20+ 1 // 4+ sgd Bnqonq`shnm g`c hm ok`bd `
#0-4 ahkkhn qdunkuhmf bqdchs e`bhkhsx vghbg dwohqdr hm Itkx 1 / 0/-
Sgdq vdqd mn anqqnvhmf ntsrs`mchmf tmcdq sgd e`bhkhsx `s
Cdbd 1 adq 20+ 1 // 4- Anqqnvhmf tmcdq sgd bqdchs e`bhkhsx
vntkc ad tmrdbtqdc `mc ad`q hmsdqdr s`q`sdr a`rdc+ `s sgd
Bnqonq`shnmr noshnm+ nm sgd Dtqncnkk`q q`sd nq ` a`mj cdehmdc
A`rd Q`sd- D`bg a`mj&r nakhf`shnm sn 1 ` jd kn`mr tmcdq sgd
bqdchs e`bhkhsx hr rtaidbs sn+ ` 1 nmf nsgdq sghmfr+ sgd
Bnqonq`shnmr bn l okh`mbd vhs u`qhn tr qdoqdrdms`shnmr+ v`q,
q`mshdr `mc bnudm`msr+ hmbkt chmf bnudm`msr kh l hshmf sgd `ahk,
hsx ne sgd Bnqonq`shnm `mc bdqs`hm ne hsr rtarhch`qhdr sn
dmbt 1 adq `rrdsr `mc ` bnudm`ms mns sn dwbddc ` 1 `wh 1 t 1
kdudq` fd q`shn-

Sgd Bnqonq`shnmr rbgdc t kdc knmf,sdq 1 cdas 1 `st qshdr enq
sgd ehud xd`qr enkknvhmf Cdbd 1 adq 20+ 1 // 4 `qd9 #1 / 1 1 hkkhn
hm 1 // 5: #22 1 hkkhn hm 1 // 6: #0 / 2 1 hkkhn hm 1 // 7: #136 1 hk,
khnm hm 1 // 8: #0 1 hkkhn hm 1 / 0 / : `mc #3:3 // 1 hkkhn sgdqd` esdq-

Sgd drsh 1 `sdc e`hq u`ktdr ne sgd Bnqonq`shnmr knmf,sdq 1
cdas hmrsqt 1 dmsr `s Cdbd 1 adq 20+ 1 // 4 `ffqdf`sdc `ooqnwh,
1 c `ffq 2 o - 3` o b +

@r o`qs ne sgd rg`qd qdotqbg`rd oqnfq` 1+sgd Bnqonq`shnm
 1`x eqn 1 sh 1 d,sn,sh 1 d dmsdq hmsn rsqtbstqdc rg`qd qdotqbg`rd
 sq`mr`bshnmr vhsq ehm`mbh`k hmrshstshnmr- Sgdrd `fqdd 1 dmsr fdm,
 dq`kx qdpthqd `m to,eqnms b`rg o`x 1 dms hm dwbg`mfd enq sgd
 qhfgs sn qdbdhud rg`qdr ne Knbj gddc L`qshmr bn 1 1 nm rsnbj nq
 b`rg `s sgd dwohq`shnm ne sgd `fqdd 1 dms+ cdodmcems tonm sgd
 bknrhmf oqhbd ne sgd bn 1 1 nm rsnbj `s sgd 1`s tghsx c`sd- Sgd
 Bnqonq`shnm dmsdqdc hmsn rdudq`k rtbg sq`mr`bshnmr ctqhmf 1//4
 vghbg+ hm sgd `ffqdf`sd+ qdpthqdc to,eqnms b`rg o`x 1 dmsr sns`k,
 hmf #285 1 hkhnm- A`rdc nm sgd bknrhmf oqhbd ne hsr bn 1 1 nm
 rsnbj nm sgd 1`s tghsx c`sdr ne sgd `fqdd 1 dmsr+ bdqs`hm ne sgd
 sq`mr`bshnmr qdrtsdc hm sgd Bnqonq`shnm qdotqbg`rhmf 2-0 1 hk,
 khnm rg`qdr ne bn 1 1 nm rsnbj `s `sns`k bnrs ne #084 1 hkhnm-
 Sgdrd `1ntmsr `qd hmbktcdc hm sgd sns`k rg`qd qdotqbg`rd ehf,
 tqdr hmbktcdc hm sgd oqduhntr o`q`fq`og- Sgd Bnqonq`shnm
 qdbdhudc hsr to,eqnms b`rg o`x 1 dms oktr ` oqd 1 ht 1 enq sgd
 qd 1`hmhmf sq`mr`bshnmr sg`s chc mns qdrtsdc hm sgd qdotqbg`rd ne
 rg`qdr- Sgdqd vdqdmn rtbg sq`mr`bshnmr ntsrs`mchmf `s
 Cdbd 1 adq 20+ 1//4-

NOTE 12—STOCK-BASED COMPENSATION

Hm @oqhk 1//4+ sgd rsnbj gnkcdqr `ooqnudc sgd Knbj gddc L`qshm
 @ 1 dmc dc `mc Qdrs`sdc 1//2 Hmbdmshud Odqenq 1`mbd @v`qc
 Ok`m `sgd @v`qc Ok`m(- Tmc dq sgd @v`qc Ok`m+ d 1 oknxddr ne
 sgd Bnqonq`shnm 1`x ad fq`msdc rsnbj,a`rd d# d s`sd
 q m+

Sgd @v`qc Ok`m`mc sgd Chqdbsnqr Ok`m+ `r vdkk `r sgd
mt l adq ne rg`qdr ne Knbjgddc L`qshm bn l 1nm rsnbj `tsgn,
qhydc enq hrrt`mbd tmcdq sgdrd ok`mr+ g`ud addm `ooqnudc ax
sgd

	Qdshqdd L dchb`k			
	Cdehmdehs	Admdehs	`mc Khd	
	Odmrhnm Ok`mr	Hmr t q`mbd	Ok`mr	
(In millions)		2005	1/ / 3	2005
				1/ / 3
CHANGE IN PLAN ASSETS				
E`hq u`ktd ne ok`m `rrdsr `s adf hmn mhf ne xd`q	\$22,139	#1/+802	\$ 1,480	# 0.024
@bst`k qds tqm nm ok`m `rrdsr	1,570	1+/36	125	04/
Admdehsr o`hc	(1,331)	'0+215((369)	'244(
Bnqonq`shnm&r bnmsqha t shnmr	1,054	4/4	181	346
O`qshbho`msr& bnmsqha t shnmr	—	Ê	104	82
E`hq u`ktd ne ok`m `rrdsr `s dmc ne xd`q	\$23,432	#11+028	\$ 1,521	# 0.37/
Tmetmcde rs`s tr ne sgd ok`mr	\$ (4,989)	# '3+765(\$ (1,995)	# '1+236(
Tmqdbnf mhydc mds `bst`q`k knrrdr	6616	5+5/2	882	0+//7
Tmqdbnf mhydc oqhinq rdquihbd bnrs	492	350	(164)	0/2
Mds `l nt ms qdbnf mhydc	\$ 2,119	# 1+077	\$ (1,277)	# '0+125(
AMOUNTS RECOGNIZED IN THE CONSOLIDATED BALANCE SHEET				
Oqdo`hc `rrdsr	\$ 1,360	# 0+/2/	\$ —	# Ê
@bbqt dc kh`ahkhshdr	(2,097)	'0+55/((1,277)	'0+125(
Hms`mfhakd `rrds	476	333	—	Ê
@bbt 1 tk`sdc nsgdq bn l oqgdmrhud knrr qdk`sdc sn 1 hmh 1 t 1 odmrhnm kh`ahkhsx	2,380	1+263	—	Ê
Mds `l nt ms qdbnf mhydc	\$ 2,119	# 1+077	\$ (1,277)	# '0+125(

Sgd oqnidbsdc admdehs nakhf`shnmr 'OAN(enq sgd Bnqonq`shnm&r 1 nqd rhf mhehb`ms cdehmdehs admdehs odmrhnm ok`mr dwbddcde sgd e`hq u`ktd ne sgd ok`mr& `rrdsr `s Cdbd 1 adq 20+1//4 `mc 1//3+ `r qdekdbsdcs hm sgd s`akd `anud-
@s ansg Cdbd 1 adq 20+1//4 `mc 1//3+ sgd Bnqonq`shnm&r bnmrnkhc`sdc a`k`mbd rgdds hmbkt cdc oqds`w `ccshnm`k 1 hmh, 1 t 1 odmrhnm kh`ahkhshdr ne #1-3 ahkhshnm qdk`sdc sn bdqs`hm ne hsr cdehmdehs admdehs odmrhnm ok`mr- Sghr kh`ahkhsx hr b`kbtk`sdc nm `ok`m, ax, ok`m a`rhr+ `mc hr qdp thqdc he sgd `bbt 1 tk`sdc admdehs nakhf`shnm '@AN(ne sgd ok`m dwbddcr sgd e`hq u`ktd ne sgd ok`m

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cdbd 1 adq 20+ 1 // 4

NOTE 14—LEASES

Sns`k qdms`k dwodmr^d tmc^d nodq`shmf kd`rdr v`r #213 1 hkkhnm+
#207 1 hkkhnm `mc #2/0 1 hkkhnm enq 1//4+ 1//3 `mc 1//2+
qdrodbshudlx-

Etstqd 1 hmh 1 t 1 kd`rd bn 1 1 hs 1 dmsr `s Cdbd 1 adq 20+
1//4 enq `kk nodq`shmf kd`rdr sg`s g`ud ` qd 1 `hmhmf sdq 1 ne
1 nqd sg` d O a K f h f s4 h
#n ! # m+
#n ! D# m+
#n ! 1 # m+
#n ! fq 1 D# m+
! f` O ? \$ `

Nm Itmd 0/+ 1//2+ Knbj gddc L`qshm ehkdc ` bhuhk bn l ,
ok`hms hm sgd Tmhsc Rs`sdr Chrsqhbs Bntqs enq sgd Lhcckd
Chrsqhbs ne Eknqhc` hm Nqk`mcn `f`hmr Sgd Andhmf Bn l o`mx
'Andhmf(` mc u`qhntr hmchuhct`kr- Nm L`x 13+ 1//3+ sgd
Bnqonq`shnm ehkdc `m ` 1 dmcdc `mc rtookd 1 dms`k bn l ok`hms+
vglbg oqrdmskx `kkdfdr sg`s sgd cdedmc`msr rnkhbhsdc+ `bp thqdc
'mc trdc Knbj gddc L`qshm&r oqnoqhds`qx hmenq l `shnm ctqhmf
sgd bn l odshhnmm enq `v`qcr tmc dq sgd T-R- @hq Enqbd&r Dunkudc
Dwodmc`akd K`tmbg Udghbk 'DDKU(oqnfq` 1 r `mc nsgdqr hm
uhnk`shnm ne Edcdq`k `mc rs`sd k`vr- Nm @t f trs 8+ 1//3+ Andhmf
ehkdc ` rhw,bntms bntmsdqbk`h 1 - Sgd bntmsdqbk`h 1 `kkdfdr snq,
shntr hmsdqedqdmdb vhsq a trhmdrr `mc bnmsq`bs+ tme`hq `mc cdbdo,
shud sq`cd oq`bshbdr tmc dq Eknqhc` k`v+ `mc e`krd `cudqshrhmf
tmc dq sgd K`mg` 1 @bs+ a`rdc nm sgd Bnqonq`shnm&r otqonqsdc
chr bknrt qd sn sgd T-R- @hq Enqbd `mc sgd fnudqm 1 dms ne Andhmf&r
onrrdrhnm `mc trd ne Knbj gddc L`qshm&r cnbt 1 dmsr hm sgd
DDKU `mc nsgd q bn l odshhnmr- hm bnmmdbshnm vhsq sgd oqnonrdc
enq l `shnm ne Tmhsc K`tmbg @khh`mbd 'rdd Mnsd 1(+ Andhmf
'mc Knbj gddc L`qshm g`ud `fqddc+ rh 1 tks`mdntr vhsq sgd
bknrhmf ne sgd sq`mr`bshnm+ sg`s sgdx vhhk h 1 dch`sdhx chr 1 hrr
`kk bk`h 1 r `f`hmr s d`bg n f !
` s /

¶ **Space Systems**—Dmf` fdc hm sgd cdrhfm+ qdrd` qbg+ cdudk, no 1 dms+ dmfhmddqhmf ` mc oqnc tbsnm ne r` sdkkhsdr+ rsq` sdfhb ` mc cdedmrhud 1 hrrhkd rxrsd 1 r ` mc k` tmbg rdquhbdr- Sgd R` sdkkhsd oqnc tbs khmd hmbktcdr ansg fnudqm 1 dms ` mc bn 1 , 1 dqbh` k r` sdkkhsdr- Rsq` sdfhb % Cdedmrhud L hrrhkd Rxrsd 1 r hmbktcd Dkdbsqnmlb Rxrsd 1 r hrrhkd cdedmrdr sdbgmnknfhdr ` mc ekdds a` khhshb 1 hrrhkd- K` tmbg Rdquhbdr hmbktcd k` tmbgdr nm @sk` r+ Oqnsnm+ ` mc Shs` m k` tmbg udghbkdr+ ` mc ` krm hmbktcd sgd Ro` bd Rgtsskdr dwsdqm` k s` m j-

¶ **Integrated Systems & Solutions**—Dmf` fdc hm sgd cdrhfm+ qdrd` qbg+ cdudkno 1 dms+ hmsdfq` shnm ` mc 1` m` fd 1 dms ne mds,bdmsqhb rnktshnmr rtoonqshmf sgd bn 1 1` mc+ bnmsqnk+ bn 1 tmhb` shnmr+ bn 1 otsdqr+ hmsdkkhfdmabd+ rtqudhkk` mbd ` mc qdbnmm` hrr` mbd 'B3HHRQ(` bshuhshdr ne sgd T-R-Cdo` qs 1 dms ne Cdedmrdr 'CnC(+ hmsdkkhfdmabd ` fdmbhdr+ nsgdq edcdq` k` fdmbhdr ` mc ` kkhdc bn tmsqhdr- HR%R oqnuhcdri sdbgmnknfx+ etkk khed,bxbkd rtoonqs ` mc ghfgkx rodbh` khydc s` kdms hm sgd ` qd` r ne rnesv` qd ` mc rxrsd 1 r dmfhmddqhmf+ hmbktchmf dwodqshrd hm ro` bd+ ` hq ` mc fqntmc rxrsd 1 r- HR%R rdqudr ` r sgd Bnqonq` shnmr enb` k onhms enq btrsn 1 , dqr vhsq inhms ` mc mds,bdmsqhb nodq` shnmr qdptthqhmfnudq, ` qbghmf ` qbghsdbstqdr+ gnqhynms` k rxrsd 1 r hmsdfq` shnm- rnesv` qd cdudkno 1 dms+ ` mc hmsdq, bnmmdbdsc b` o` ahkhshdr enq sgd f` sgdqhmfp+ oqnbdrhmf+ rsnq` fd ` mc cdkhudqx ne nm, cd 1` mc hmenq 1` shnm enq 1 hrrhnm 1` m` fd 1 dms+ 1 ncdkhmf ` mc rh 1 tk` shnm+ ` mc k` qfd,rb` kd rxrsd 1 r hmsdfq` shnm- Hm sg`s qnkd+ HR%R nodq` sdr sgd Bdmsdq enq Hmmnu` shnm+ ` rs` sd, ne,sgd, ` qs e` bhkhsx enq 1 ncdkhmf ` mc rh 1 tk` shnm-

¶ **Information & Technology Services**—Dmf` fdc hm ` vhd ` qq` x ne hmenq 1` shnm sdbgmnknfx 'HS(+ HS,qdk` sdc+ ` mc nsgdq sdbgmnknfx rdquhbdr sn edcdq` k` fdmbhdr ` mc nsgdq btrsn 1 , dqr- L` inq oqnc tbs khmdr hmbktcd9 HS hmsdfq` shnm ` mc 1` m, ` fd 1 dms: dmsdqoqhrd rnktshnmr: ` ookhb` shnm cdudkno 1 dms+ 1` hmsdm` mbd+ ` mc bnmrktshmf enq rsq` sdfhb oqnfq` 1 r enq sgd CnC ` mc bhuhk fnudqm 1 dms ` fdmbhdr: ` hqbq` es ` mc dmfhmd 1` hmsdm` mbd ` mc 1 nchehb` shnm rdquhbdr: 1` m` fd, 1 dms+ nodq` shnm+ 1` hmsdm` mbd+ sq` hmhmf ` mc knfhrshbr rto, onqs enq 1 hkhk` qx+ gn 1 dk` mc rdbtqhsx ` mc bhuhk` m rxrsd 1 r: k` tmbg+ 1 hrrhnm ` mc ` m` kxrhr rdquhbdr enq 1 hkhk` qx+ bk` rrh, ehdc ` mc bn 1 1 dqbh` k r` sdkkhsdr: dmfhmddqhmfp+ rbhdmabd ` mc hmenq 1` shnm rdquhbdr enq sgd M` shnm` k @dqn` tshbr ` mc Ro` bd @c 1 hmhrs` shnm 'M@R@(: ` mc qdrd` qbg+ cdudkno 1 dms+ dmfhmddqhmfp+ ` mc rbhdmabd hm rtoonqs ne mtbkd` q vd` onmr rsdv` qcrgho ` mc m` u` k qd` bsinq oqnfq` 1 r-

Selected Financial Data by Business Segment

(In millions)	2005	1/1/3	1/1/2
NET SALES			
@dqn` tshbr	\$11,672	#00+674	#0/+1/5
Dkdbsqnmlb Rxrsd 1 r	10,580	8+618	7+885
Ro` bd Rxrsd 1 r	680	5+248	5/+13
i			

Selected Financial Data by Business Segment (continued)

(In millions)	2005	1/1/3	1/1/2
DEPRECIATION AND AMORTIZATION			
OF PROPERTY, PLANT AND EQUIPMENT			
@dqn^tshbr	\$ 130	# 0/4	# 78
Dkdbsqnmhb Rxrsd 1 r	182	051	05/
Ro`bd Rxrsd 1 r	134	023	01/
Hmsdfq`sdc Rxrsd 1 r % Rnktshnmr	44	17	18
Hmeng 1 `shnm % Sdbgmnknfx Rdqulbdr	14	3/	31
Sns`k atrhmdrr rdf 1 dmsr	504	358	33/
Bnqonq`sds `bshuhshdr	51	31	3/
	\$ 555	# 400	# 37/
AMORTIZATION OF PURCHASED INTANGIBLES			
@dqn^tshbr	\$ 50	# 4/	# 4/
Dkd Q	Q		

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Cdbd 1 adq 20+ 1 //4

Net Sales by Customer Category

Notes to Five Year Summary

- (a) *Includes the effects of items not considered in senior management's assessment of the operating performance of the Corporation's business segments (see the section, "Results of Operations" in Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A)) which, on a combined basis, increased earnings from continuing operations before income taxes by \$173 million, \$113 million after tax (\$0.25 per share).*
- (b) *Includes the effects of items not considered in senior management's assessment of the operating performance of the Corporation's business segments (see the section, "Results of Operations" in MD&A) which, on a combined basis, decreased earnings from continuing operations before income taxes by \$215 million, \$154 million after tax (\$0.34 per share). Also includes a reduction in income tax expense resulting from the closure of an Internal Revenue Service examination of \$144 million (\$0.32 per share). These items reduced earnings by \$10 million after tax (\$0.02 per share).*
- (c) *Includes the effects of items not considered in senior management's assessment of the operating performance of the Corporation's business segments (see the section, "Results of Operations" in MD&A) which, on a combined basis, decreased earnings from continuing operations before income taxes by \$153 million, \$102 million after tax (\$0.22 per share).*
- (d) *Includes the effects of items not considered in senior management's assessment of the operating performance of the Corporation's business segments which, on a combined basis, decreased earnings from continuing operations before income taxes by \$1,112 million, \$632 million after tax (\$1.40 per share). In 2002, the Corporation adopted FAS 142 which prohibits the amortization of goodwill.*
- (e) *Includes the effects of items not considered in senior management's assessment of the operating performance of the Corporation's business segments which, on a combined basis, decreased earnings from continuing operations before income taxes by \$973 million, \$651 million after tax (\$1.50 per share). Also includes a gain from the disposal of a business and charges for the Corporation's exit from its global telecommunications services business which is included in discontinued operations and which, on a combined basis, increased the net loss by \$1 billion (\$2.38 per share).*
- (f) *The Corporation defines return on invested capital (ROIC) as net income plus after-tax interest expense divided by average invested capital (stockholders' equity plus debt),*

CORPORATE DIRECTORY

'@r ne L`qbg 0+ 1//5(

BOARD OF DIRECTORS

D- B- @Odsd, @kcqhcfdf Iq-

Former Under Secretary of Defense

Mnk`m C- @qbgha`kc

Chairman, President &

Chief Executive Officer

The Black & Decker Corporation

L`qbtr B- Admmndss

Retired Executive Vice President

and Chief Financial Officer

Lockheed Martin Corporation

I` dr N- Dkkhr+ Iq-

For _ 0 tin Cr rporat

CORPORATE DIRECTORY

'@r ne L`qbg 0+ 1//5(

OFFICERS

Sghr @mmt`k Qdonqs bnms`hmr rs`sd 1 dmsr v għbgħ sn sgd dwsdms sg`s sgdx `qd mns qdbhs`shnmr ne għrsnqhb`k e`bs+ bnmrshs tsd enq v`qc,knnj hmf rs`sd 1 dmsr vħsgħm sgd 1 d`ħħmf ne sgd edcdq`k rdbt qħħid k`vr- Sgd vnqcr @adkhudud+, @drsh 1 `sd+, @`mshbho`sd+, @oqnidbs+, @ħmsdmct+, @dwodbs+, @ok`m+, @ntsknnj+, @enqdb`rs, `mc rh 1 hk`q dwoqdrrħnmr `qd ħmsdmct dc sn ħcdmsħex enq v`qc,knnj hmf rs`sd, 1 dmsr- Mt 1 dqn tr e`bsnqr+ hmbkt chmf onsdmsh`kx sgd enkknvħmf e`bsnqr+ bntkc `eedbs sgd Bnqonq`shnmr enq v`qc,knnj hmf rs`sd 1 dmsr `mc `bst`k odqenq 1 `mbd9 sgd `u`hk` ahħħsx ne fnudqm 1 dms etmchmf enq ntq oqnc tbsr `mc rdquħħbdr ansg en 1 drshb`kx `mc ħmsdqm`shnm, `kx: bg`mfdr hm fnudqm 1 dms `mc btrsn 1 dq oqħnqħħid `mc qdptħqd 1 dmsr `ħmbkt chmf bg`mfdr sn qdronmc sn Cdo`qs 1 dms ne Cdedmrd qduħħdv r+ Bnqonq`shnmr a tcfds`qx bnmrsq`ħmsir bnrs, btsshmf ħmhsh`shudr+ sdqqnqħrs sgqd`sr `mc gn 1 dk`mc rdbt qħsx(: sgd h 1 o`bs ne bnmsħmt dc 1 hkhs`qx nodq`shnmr hm Hq`p `mc @efg`mhrs `m `mc rodmchmf enq chr`rsdq qdkħde nm etmchmf enq dwhrħħmf cdedmrd oqn, fq` 1 r: sgd `v`qc nq sdq 1 hm`shnm ne bnmsq`bsr: cheebt kħidher hm cdudknohmf `mc oqnc tħmf nodq`shnm`kx `cu`mbdc sdbgħmnkfx rxr, sd 1 r: sgd sh 1 hmf `mc btrsn 1 dq `bbdos`mbd ne oqnc tbs cdkħudqħħid: odqenq 1 `mbd hrr tħdr vħsg jdx rtookħdqr+ rtabnmsq`bsnqr `mc btrsn 1 dqr: qd stqm nm odmrħnm ok`m `rrħsrs+ ħmsdqdrs `mc chrbntms q`sdr+ `mc nsgdq bg`mfdr sg`s 1 `x h 1 o`bs odmrħnm ok`m `rrt 1 o, shnmr: bg`qfdr eqn 1 `mx etstqd h 1 o`hq 1 dms qduħħdv r sg`s 1 `x qdrtks hm sgd qdbnf mhshnm ne knrrdr+ `mc `qdctbshnm hm sgd annj u`ktd ne fnnc vħkk nq nsgdq knmf, sdq 1 `rrħsrs: sgd etstqd h 1 o`bs ne kfhrk`shnm nq bg`mfdr hm `bbn tmshmf nq s`w qtkdr+ ħmsdqoqds`shnmr nq oqnmnt mbd 1 dmsr: sgd etstqd h 1 o`bs ne `bpthrħħnmr nq chudrsht qdr+ inħms udms tqdr nq sd` 1 hmf `qq`mfdr 1 dmsr: sgd ntsbn 1 d ne kf`k oqnbddchmfr `mc nsgdq bnmsħmf dmbħħdr `ħmbkt chmf k`vrħs+ fnudqm 1 dms hmudrħsf`shnmr nq `tħsrx fnudqm 1 dms nq qdf tk`snqx `ooqnu`kr+ `mc dmuhqnm 1 dms `k qd 1 dch`shnm deenqsr(: sgd bn 1 odħħishud dmuhqnm 1 dms enq sgd Bnqonq`shnmr oqnc tbsr `mc rdquħħbdr: `mc dbnmn 1 hb+ a trħmdrr `mc onkħħsb`k bnmsħħnmr cn 1 drshb`kx `mc ħmsdqm`shnm`kx-

Enq ` chrbtrrhnm ħcdmsħexħmf `cħħshnm`k h 1 onqs`ms e`bsnqr sg`s bntkc b`trd `bst`k qdrħksr sn u`qx 1 `sdqħ`kx eqn 1 sgnrd `mshbħ, o`sd ħm sgd enq v`qc,knnj hmf rs`sd 1 dmsr+ rdd sgd Bnqonq`shnmr ehħħmfr vħsg sgd RDB ħmbkt chmf+ ats mns kh 1 hsdc sn+ sgd chrbtrrhnm ne @Fnudqm 1 dms Bnmsq`bsr `mc Qdf tk`shnm, `mc @Qhrj E`bsnqr, nm o`fd 11 `mc nm o`fd 13 sgħant tgħiex 21 ne sgd Bnqonq`shnmr @mmt`k Qdonqs nm Enq 1 0/, J enq sgd xd`q dmcđċ Ċdbd 1 adq 20+ 1 // 4 'Enq 1 0/, J (+@L`m`fd 1 dmsr Chrbtrrhnm `mc @m`kxrħr ne Ehħm`mbh`k Bnqonq`shnm `mc Qdrħksr ne Nodq`shnmr, nm o`fd 06 g h \$ ^ g Nod r 2 g ! Q h rtk

Bn

Bn

Bn ` 3

